Local Government Type:	Local Government Name:		County	,
☐ City ☐ Township ☐ Village ☐ Other	Charter Township of Meridian	wnship of Meridian Ingham		
	on Date 0, 2004	Date Accountant F June 28, 2004	ted To State:	
We have audited the financial statements of this with the Statements of the Governmental Accounties and Local Units of Government in Mich	unting Standards Board (GASB) and th	e Uniform Reporting		
Ve affirm that: . We have complied with the <i>Bulletin for the A</i> ?. We are certified public accountants registered.		<i>Michigan</i> as revised.		
We further affirm the following. "Yes" responses and recommendations.	s have been disclosed in the financial sta	atements, including th	e notes, or in t	he report of commer
yes on 2. There are accumulated of yes on 3. There are instances of n yes on 4. The local unit has violate order issued under the E	n below: s/funds/agencies of the local unit are exdeficits in one or more of this unit's unrestion-compliance with the Uniform Accound the conditions of either an order issued mergency Municipal Loan Act. posits/investments which do not comply well as the conditions of the local factors.	erved fund balances/ nting and Budgeting A d under the Municipal	retained earni Act (P.A. 2 of Finance Act or	ngs (P.A. 275 of 1980 1968, as amended). its requirements, or a
[MCL 129.91] or P.A. 55  yes ⊠ no 6. The local unit has been and yes ⊠ no 7. The local unit has violate (normal costs) in the cure normal cost requirement	of 1982, as amended [MCL 38.1132]) delinquent in distributing tax revenues to the Constitutional requirement (Article rrent year. If the plan is more than 100 t, no contributions are due (paid during the tax and has not adopted an applical	hat were collected for 9, Section 24) to fund 9% funded and the ov the year).	another taxir current year e rerfunding cre	g unit. arned pension bene dits are more than t
	dopted an investment policy as required			
We have enclosed the following:		Enclosed	To Be Forwarde	Not ed Required
The letter of comments and recommendations.				
Reports on individual federal assistance progra	ms (program audits).			$\boxtimes$
Single Audit Reports (ASLGU).				$\boxtimes$
Certified Public Accountant (Firm Name):	PLANTE & MORAN, F	PLLC		
Street Address 1111 Michigan Avenue	City East Lan	sing	State Michigan	ZIP 48823
Accountant Signature	•		-	-

# Comprehensive Annual Financial Report With Supplemental Information Year Ended December 31, 2003



Comprehensive Annual Financial Report
With Supplemental Information
Year Ended December 31, 2003

# **Introductory Section**

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To the Township Board and the Citizens of the Charter Township of Meridian:

The comprehensive annual financial report of the Charter Township of Meridian for the year ended December 31, 2003, is hereby submitted as mandated by both local ordnances and state statutes. These ordinances and statutes require that the Charter Township of Meridian issue annually a report on its financial position and activity, and that this report be audited by an independent firm of certified public accountants. Responsibility for both the accuracy of the data, and the completeness and fairness of the presentation, including all disclosures, rests with management. To the best of our knowledge and belief, the enclosed data are accurate in all material respects and are reported in a manner that presents fairly the financial position and results of operations of the various funds, account groups, and component unit of the Charter Township of Meridian. All disclosures necessary to enable the reader to gain an understanding of the Charter Township of Meridian's activities have been included.

The comprehensive annual financial report (CAFR) contains different statements and information than was contained in previous CAFRs. The statements for the fiscal year ending December 31, 2003, were prepared in accordance with Statement No. 34 of the Government Accounting Standards Board (GASB #34) entitled "Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments." Previously, the financial statements provided information about individual funds of the Township. These funds established by the Township show restrictions on planned use of resources or to measure, in the short term, the revenues and expenditures arising from municipal activities. While some of the statements in the CAFR are still on an individual fund basis, GASB #34 requires new government-wide financial statements, which were prepared using accrual accounting for all government activities. These statements at the government-wide level will help readers assess the finances of the government in its entirety; determine if the Township's overall financial position improved or deteriorated, and see how the Township invested in capital assets like water mains, sewers, parks, etc. The government-wide statements are aimed at looking at the Township as a whole and how it looks in the long term. Also included is a new section called Management Discussion and Analysis, which is intended to give an easily readable analysis of the Township's financial performance for the year.

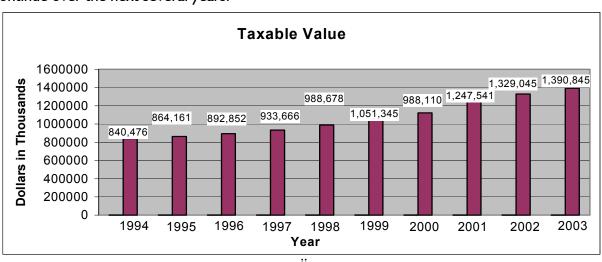
The CAFR is presented in three sections: introductory, financial, and statistical. The introductory section, which is unaudited, includes this letter of transmittal, an organizational chart, the Certificate of Achievement for Excellence in Financial Reporting, and a list of the Charter Township of Meridian's principal elected and appointed officials. The financial section includes the Auditor's Report; Management Discussion and Analysis, Government-wide Financial Statements; Fund Financial Statements; Notes to Financial Statements; Required Supplemental Information, and Other Supplemental Information. The statistical section, which is unaudited, includes selected financial and demographic information, generally presented on a multi-year basis.

#### Governmental Structure, Local Economic Condition, and Outlook

The governmental unit, organized in 1842 and chartered in 1959, is located on approximately 32 square miles in the south-central area of Lower Michigan. The municipality is a largely residential area located east of Lansing, the State Capital, and immediately adjacent to East Lansing, home of Michigan State University, and is part of the Lansing Metropolitan Area.

The Charter Township of Meridian (the Township) was established pursuant to Act 359, Public Act of Michigan, 1947, as amended. The Township is governed by a Township Board, which is composed of a part-time Supervisor, full-time Clerk and Treasurer, and four Trustees serving four-year terms. The Board is vested with all legislative powers, except those otherwise provided by law. The chief administrative officer is the Township Manager who is appointed by the Township Board and serves at its pleasure. The Manager is responsible for carrying out the policies and ordinances of the Township Board, for overseeing the day-to-day operations of the government, and for appointing the heads of the Township's departments.

The Charter Township of Meridian continues to be an attractive community for residential construction and commercial development. The chart below details the rise in State Equalized Value (taxable value beginning in 1995) over the last ten years which, combined with a relatively constant tax rate, has allowed services to keep up with the demand of increased population and business activity. In 2003, the number of building permits issued decreased by 2.2 percent and the value of new construction decreased 19.0 percent from the previous year - which is related entirely to commercial development. The activity in residential development is expected to continue over the next several years.



#### **Governmental Structure, Local Economic Condition, and Outlook** (Continued)

The sluggish State economy and reduced tax rates have resulted in lower State revenue sharing to the Township. In 2003, State Shared Revenue was more than \$250,000 (7.1 percent) less than 2002. The Township reduced expenditures to meet this challenge. Further reductions are anticipated in future years.

#### **Major Initiatives**

The Township's staff, following specific directives from the Board and Manager, has been involved in a variety of projects throughout the year. These projects reflect the Township's commitment to promote the safety and welfare of its residents as well as investing in the infrastructure vital to sustaining quality service delivery.

The following accomplishments are indicative of the commitment to maintaining a quality community:

- Invested \$1,100,000 in local street resurfacing.
- Purchased the commercial property located immediately south of Fire Station #1 for future replacement of the existing station.
- Continued the Grand River Corridor Advisory Task Force and developed a demonstration project to improve one bus stop located across from Meijer on Grand River Avenue.
- Coordinated the National Citizen Survey, wherein 1,200 residents were sent surveys with 37.5 percent responding. A summary of the responses and comparative data with other communities was prepared for the news media and citizenry.
- Accepted land donations totaling 75.33 acres and purchased 13.36 acres for the Land Preservation Fund.
- Substantially completed development of Hartrick Park on Hulett Road, Okemos. Total project cost was \$1,064,000 and will provide 3 ball fields, picnic and pavilion area, and nature trails.
- Oversaw the installation of approximately .96 miles of pedestrian/bicycle pathway and .84 miles of water main.

To the Township Board and the Citizens of the Charter Township of Meridian

#### Financial Information

Internal Controls: Management of the Township is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the government are protected from loss, theft, or misuse, and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with accounting principles generally accepted in the United States of America. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (I) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgements by management.

**Budgetary Controls:** the Township maintains extensive budgetary controls. Formal budgets are adopted for all funds on a functional level. However, budgetary controls are exercised at a line item level for internal control purposes. The government maintains an encumbrance accounting system. Encumbered amounts lapse at year-end. However, outstanding encumbrances generally are re-appropriated as part of the following year's budget.

**2003 Financial Condition:** The financial condition and results of operations for 2003 are discussed in the Management Discussion and Analysis section of the CAFR. The Township continues to maintain a strong financial position and provide services from current revenues.

**Pension Plan:** The Charter Township of Meridian provides a pension plan for all full-time employees. The Township contributes either to its own defined benefit pension plan, a defined benefit plan through the Michigan Municipal Employees' Retirement System, or a defined contribution plan through the International City Management Association. Benefits and contributions vary according to individual collective bargaining agreements.

**Deferred Compensation Plan:** The Township offers its employees a deferred compensation plan created in accordance with IRC Section 457. The plan, available to all employees, permits them to defer a portion of their current salary until future years. The deferred compensation is not available to the employees until termination, retirement, death, or unforeseeable emergency.

**Debt Administration:** At year-end, the Township had a limited number of debt issues outstanding. These issues included \$1,295,000 in general obligation bonds, \$160,000 in special assessment bonds, \$1,720,646 in installment loans, and \$3,772 in a land contract payable. The Township has an A+ rating from Standard and Poor's Corporation and an AI rating from Moody's Investor Service on general obligation bond issues.

There were no new bonds issued in 2003.

To the Township Board and the Citizens of the Charter Township of Meridian

#### Financial Information (Continued)

Cash Management: It is the policy of the Township to invest public funds in the manner which will provide the highest investment return, with the maximum security, while meeting the daily cash flow demands of the Township and conforming to all state statutes and local ordinances governing the investment of public funds. The funds of the Township are invested in accordance with Michigan Public Act 20 of 1943, as amended by Public Act 196 of 1997, and as further amended from time to time. The Township's long-term goal is to have an average maturity portfolio of six months to eighteen months.

**Risk Management:** The Township is covered through the Michigan Municipal Liability and Property Pool for claims relating to property loss, torts, and errors and omission; the Michigan Municipal Workers Compensation Fund for claims relating to workers' compensation; and Canada Life for disability and life insurance purposes.

#### Other Information

**Independent Audit:** An annual audit, required by state statute, of accounts, financial records, and transactions has been completed by the independent certified public accountants of Plante & Moran, PLLC as selected by the Township.

**Certificate of Achievement:** The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Charter Township of Meridian for its Comprehensive Annual Financial Report for the fiscal year ended December 31, 2002.

**Acknowledgments:** The preparation of this report could not have been accomplished without the efficient and dedicated services of the Accounting and Budgeting Department and the Treasurer's Department.

Respectfully submitted,

Gerald J. Richards

Township Manager

Diana Hasse, CPA

**Director of Finance** 

#### To the Township Board and the Citizens of the Charter Township of Meridian

#### Charter Township of Meridian List of Elected and Appointed Officials December 31, 2003

#### **Elected Officials**

Supervisor

Clerk

Treasurer

Bruce D. Hunting

Julie Brixie

Trustee

Trustee

Steve Stier

Trustee

Andrew J. Such

Trustee

Anne M. Woiwode

#### Appointed Officials

Police Chief

Manager Gerald J. Richards Asst. Manager/Personnel Director Paul Brake Finance Director Diana Hasse Parks & Recreation Director LuAnn Maisner Scott Cunningham Assessor Community Planning and Development Mark Kieselbach Director Engineering and Public Works Director Ray Severy Fred Cowper Fire Chief

Gary Gibbons

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

# Charter Township of Meridian, Michigan

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

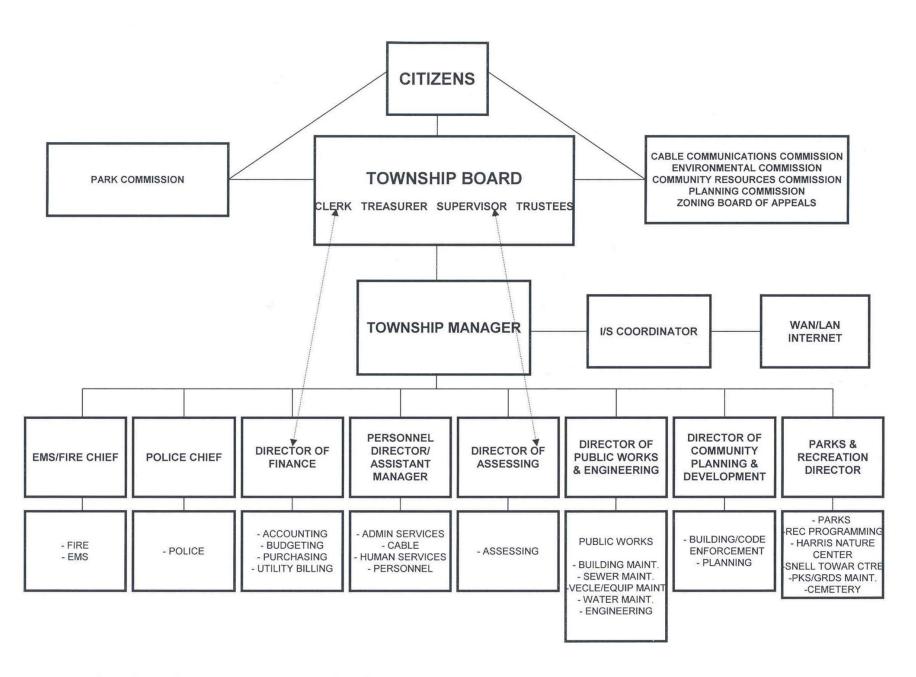
December 31, 2002

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

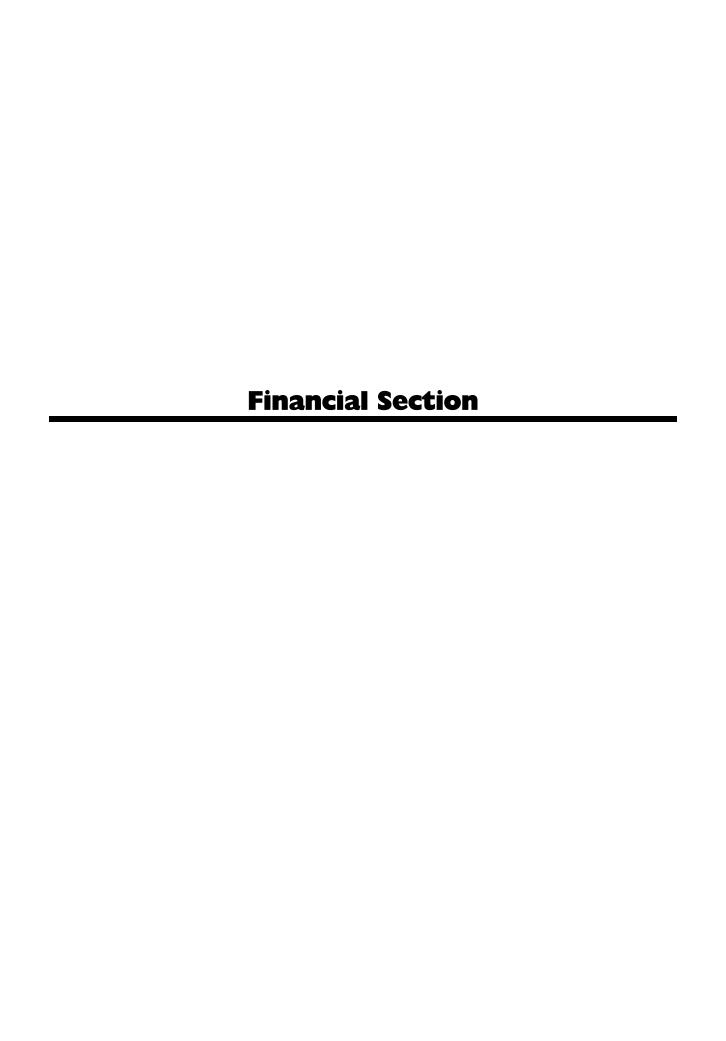


President

**Executive Director** 



Dotted Lines - Denote Relationship defined by State Statute



#### Plante & Moran, PLLC



1111 Michigan Ave. East Lansing, MI 48823 Tel: 517.332.6200 Fax: 517.332.8502 plantemoran.com

#### Independent Auditor's Report

To the Board of Trustees Charter Township of Meridian

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information of the Charter Township of Meridian, Ingham County, Michigan as of and for the year ended December 31, 2003, which collectively comprise the Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Charter Township of Meridian's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information of the Charter Township of Meridian, Ingham County, Michigan as of December 31, 2003, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis, retirement system schedules of funding progress, and the budgetary comparison schedules, as identified in the table of contents, are not a required part of the basic financial statements but are supplemental information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management, regarding the methods of measurement and presentation of the required supplemental information. However, we did not audit the information and express no opinion on it.



#### To the Board of Trustees Charter Township of Meridian

The accompanying required supplemental information and other supplemental information, as identified in the table of contents, are not required parts of the basic financial statements. The required supplemental information is information required by the Governmental Accounting Standards Board; the other supplemental information is presented for the purpose of additional analysis. Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Charter Township of Meridian's basic financial statements. The required supplemental information and the other supplemental information have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

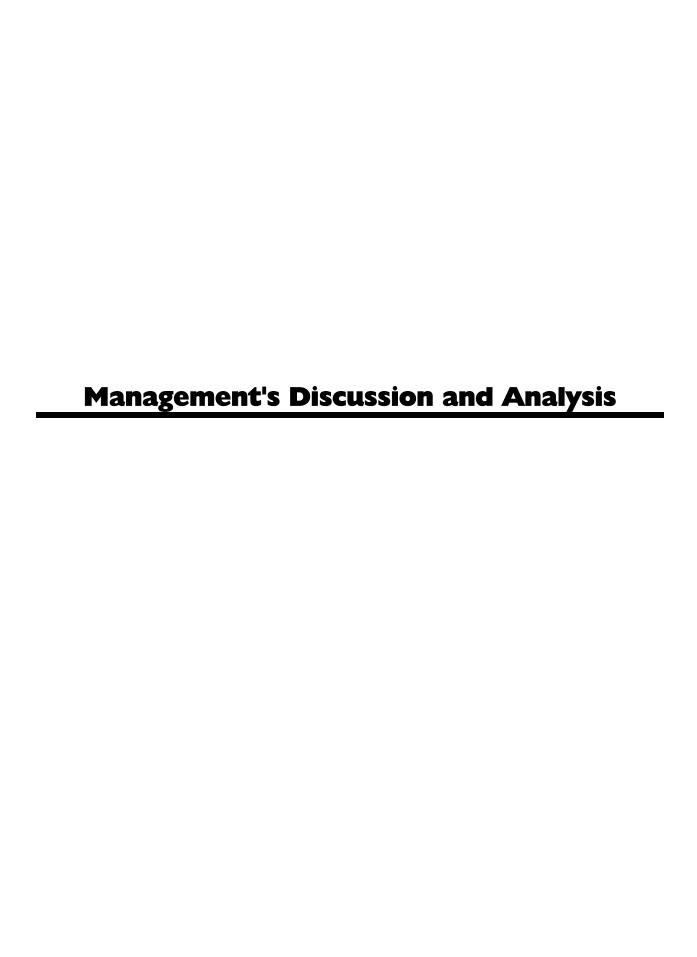
The accompanying introductory section, other supplemental information, and statistical section, as identified in the table of contents, are presented for the purpose of additional analysis and are not a required part of the basic financial statements. Such information has not been subjected to the auditing procedures applied by us in the audit of the basic financial statements and, accordingly, we express no opinion on them.

As described in Note 2, the Township has implemented a new financial reporting model, as required by the provisions of GASB Statement No. 34, Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments, and related statements, as of January 1, 2003.

Plante & Moran, PLLC

April 30, 2004





#### **Management's Discussion and Analysis**

#### **Overview of the Financial Statements**

Meridian Township's 2003 Comprehensive Annual Financial Report (CAFR) follows a different format than in previous years. This annual report consists of five parts - I) Management's Discussion and Analysis, 2) the basic financial statements, 3) required supplementary information, 4) other supplemental information that presents combining statements for non-major governmental funds and fiduciary funds, and 5) a statistical section. The basic financial statements include two kinds of statements that present different views of the Township. The first two statements are government-wide financial statements that provide both long-term and short-term information about the Township's overall financial status. The remaining statements are fund financial statements that focus on individual parts of the Township's government, reporting the Township's operations in more detail than the government-wide statements.

#### **Government-Wide Statements**

The government-wide statements report information about the Township as a whole using accounting methods similar to those used by private-sector companies. The Statement of Net Assets includes all of the government's assets and liabilities. All of the current year's revenues and expenses are accounted for in the Statement of Activities regardless of when cash is received or paid. The two government-wide statements report the Township's net assets and how they have changed. Net assets, the difference between the Township's assets and liabilities, are one way to measure the Township's financial health or position.

The government-wide financial statements of the Township are divided into three categories:

- Governmental activities Most of the Township's basic services are included here, such
  as the police, fire, streets & highways, recreation, parks, and general administration.
  Property taxes, state-shared revenue, and charges for services provide most of the
  funding.
- Business-type activities The Township charges fees to customers to cover the costs of certain services it provides. The Township's water and sewer system are treated as business-type activities.
- Component Unit The Township includes one other entity in its report: the Economic Development Corporation. Although legally separate, this "component unit" is important because the Township is financially accountable for it.

#### **Management's Discussion and Analysis (Continued)**

#### **Fund Financial Statements**

The fund financial statements provide more detailed information about the Township's most significant funds - not the Township as a whole. Funds are accounting devices that the Township uses to keep track of specific sources of revenues and spending for particular purposes. Some funds are required by State law and bond covenants. The Township Board establishes other funds to control and manage money for particular purposes.

#### The Township has three kinds of funds:

- Governmental funds Most of the Township's basic services are included in governmental funds, which focus on how cash and other financial assets can readily be converted to cash flow in and out, and the balances left at year end that are available for spending. The governmental fund statements provide a detailed short-term view that helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the Township's programs.
- Propriety funds Services for which the Township charges customers a fee are generally reported in proprietary funds. Proprietary funds, like government-wide statements, provide both long- and short-term financial information.
- Fiduciary fund The Township is responsible for ensuring that the assets reported in this
  fund are used for their intended purpose. All of the Township's fiduciary activities are
  reported in a separate statement of fiduciary net assets. We exclude these activities from
  the Township's government-wide financial statements because the Township cannot use
  these assets to finance its operations.

#### **Management's Discussion and Analysis (Continued)**

#### **Financial Overview**

In a condensed format, the table below shows a comparison of the net assets as of the current date to the prior year:

	Governmen	tal Activities	Business-Ty	pe Activities	Total			
	2003	2002	2003	2002	2003	2002		
Current assets Capital assets	\$ 21,699,370 17,896,326	\$ 21,239,680 15,549,487	\$ 7,114,772 30,224,373	\$ 7,256,394 28,697,064	\$ 28,814,142 48,120,699	\$ 28,496,074 44,246,551		
Investment in joint venture			5,167,961	4,960,004	5,167,961	4,960,004		
Total assets	39,595,696	36,789,167	42,507,106	40,913,462	82,102,802	77,702,629		
Current liabilities	12,404,263	11,158,749	194,368	583,199	12,598,631	11,741,948		
Long-term liabilities	2,841,346	3,597,049	365,409	448,465	3,206,755	4,045,514		
Total liabilities	15,245,609	14,755,798	559,777	1,031,664	15,805,386	15,787,462		
Net assets: Invested in capital assets -								
Net of related debt	15,093,322	11,952,438	29,847,959	23,288,595	44,941,281	35,241,033		
Restricted	2,930,214	2,085,566	-	-	2,930,214	2,085,566		
Unrestricted (deficit)	6,326,551	7,995,367	12,099,370	16,593,203	18,425,921	24,588,570		
Total net assets	\$ 24,350,087	\$ 22,033,371	\$ 41,947,329	\$ 39,881,798	\$ 66,297,416	\$ 61,915,169		

Meridian Charter Township has combined net assets of \$66 million. Business-type activities comprise \$42 million and governmental activities make up \$24 million of the total net assets. The net assets increased in total by \$4.1 million or 6.6 percent. This increase is the net effect of increasing capital and restricted assets by \$9.6 million and reducing unrestricted net assets by \$5.5 million. The current level of unrestricted net assets for governmental activities - which can be used to finance on-going operations of the Township and expenses related to special revenues - stands at nearly \$7 million, or about 41.3 percent of annual expenses. This is within the requirements of Policy Governance established by the Township Board.

The current ratio (current assets divided by current liabilities) is healthy at 2.40. This means that the Township has adequate current assets to meet its current liabilities. Long-term liabilities of \$3.2 million represent only 4.8 percent of net assets indicating that debt is not a burden to current or future revenues.

#### **Management's Discussion and Analysis (Continued)**

#### Financial Overview (Continued)

Future reports will provide comparative data for the statement of activities. Comparative data is not required during the first year of reporting under requirements of GASB 34, and therefore, a comparative statement of activities is not part of the Management's Discussion and Analysis. The following table shows the changes in net assets for 2003:

	Governmental		Bu	siness-Type		
		Activities		Activities		Total
_						
Revenue						
Program revenue:					_	
Charges for services	\$	3,814,194	\$	7,318,596	\$	11,132,790
Operating grants and						
contributions		41,074		-		41,074
Capital grants and						
contributions		718,513		1,698,425		2,416,938
General revenue:						
Property taxes		10,373,270		-		10,373,270
State-shared revenue		3,282,965		-		3,282,965
Unrestricted						
investment earnings		234,584		34,547		269,131
Franchise fees		456,907		-		456,907
Transfers and other						
revenue		245,000		55,000	_	300,000
Total revenue		19,166,507		9,106,568		28,273,075
Program Expenses						
General government		4,426,872		-		4,426,872
Public safety		9,577,826		-		9,577,826
Public works		1,191,767		-		1,191,767
Health and welfare		57,580		-		57,580
Community and						
economic development		-		-		-
Recreation and culture		1,455,838		-		1,455,838
Interest on long-term debt		139,908		-		139,908
Water and sewer				7,041,037	_	7,041,037
Total program						
expenses		16,849,791		7,041,037	_	23,890,828
Change in Net Assets	\$	2,316,716	\$	2,065,531	<u>\$</u>	4,382,247

#### **Management's Discussion and Analysis (Continued)**

#### **Governmental Activities**

Revenues for governmental activities totaled nearly \$19 million in 2003. A total of \$10.4 million was in the form of property tax collections that reflect no increase in the total millage rate, but an increase of approximately \$62 million in taxable value or 4.6 percent due to new construction and inflationary increases in existing properties. State-shared revenues continue to be of concern. While they provided \$3.283 million in 2003, this is \$252,000 or 9.9 percent less than in 2002. Additional reductions are anticipated in future years. Charges for services generated \$3.374 million.

Expenses for governmental activities totaled \$17 million. More than half (56.8 percent) of this expense funded public safety in the Township. Additionally, one million dollars was invested in street resurfacing.

#### **Business-Type Activities**

Business-type activities in the Township include water and sewer services. Revenues for business-type activities totaled \$9.1 million. \$4.3 million was collected from customers and \$1.7 million is the value of assets contributed by developers. The Township purchases water from the East Lansing-Meridian Water and Sewer Authority and water is distributed by the Township through mains to customers. The Township contracts for sewage treatment from the City of East Lansing Wastewater Treatment Plant. Township residential customers are billed quarterly for water and sewer service based on water consumption. Commercial customers are billed monthly.

#### **Current Economic Events**

Meridian Township continues to experience growth in the community. This is seen in a continuing strong housing market, as well as new construction growth. The Township has seen an increase in taxable value over the past 4 years of approximately 24 percent. This provides increasing tax revenues, but is offset by increased demand for services. The State of Michigan is experiencing significant budgeting problems, and as they look for solutions, revenue sharing continues to be under attack. As noted above, the Township's share of state revenue sharing decreased in 2003 and is expected to be reduced again in 2004.

Personnel costs represent approximately 75 percent of the operating expenses of the Township. While wage increases have been held to minimal amounts - averaging less than 3 percent, the cost of health care has seen double digit increases for the past five years and payroll taxes, pension, and other personnel costs continue to rise as well.

#### **Management's Discussion and Analysis (Continued)**

#### Financial Analysis of Township Funds and Budgets

The General Fund ended 2003 with an undesignated fund balance of \$3,869,200 (compared with \$4,623,702 in 2002). This decrease is primarily a result of the \$1,000,000 street resurfacing project completed in 2003. In spite of reduced state shared revenue and rising personnel costs, the Township has successfully operated with a balanced budget. This has been accomplished with the dedicated efforts of all employees to work more efficiently, manage expenditures, and enhance revenues whenever possible.

All Funds of the Township operate with Board approved budgets. These budgets are monitored and amended as needed throughout the year. Such amendments are primarily related to projects carried over from the prior year and unanticipated projects. In addition, unexpected changes in projected revenues may result in changes to the expenditure budgets (e.g. reduction in state shared revenue). All departments ended the year under budgeted expenditures.

#### **Capital Projects**

The Township completed several capital projects in 2003. Hartrick Park on Hulett Road was developed, including an entry drive, parking lot, pavilion, restroom, paved and natural trails, boardwalk, handicapped-accessible wildlife viewing platform, two softball fields, and interpretive signage. This project was funded by the Michigan Natural Resources Trust Fund, Park Millage, Pedestrian/Bicycle Pathway Millage, and private donations. The total project cost was \$1,064,224.

One parcel of land was purchased by the General Fund, on Okemos Road adjacent to the Fire Station #1. In addition, the Land Preservation Fund accepted donations of land and purchased land in accordance with the Land Preservation Ordinance.

Installation of 12 mobile computers in Police Patrol cars was completed, which facilitated communication with other cars, the dispatch center, and state and national law enforcement information networks.

On-going improvements continued to water lines and mains and the sewer system.

#### **Contact Us**

This report is intended to aid our residents and other interested parties in understanding the Township's financial condition. Should you have further questions, please contact the Finance Department at the Township's Municipal Building.



#### Statement of Net Assets December 31, 2003

	Primary Government							
	Governmental		В	usiness-Type		_	C	omponent
		Activities		Activities		Total		Units
							-	
Assets								
Cash and investments (Note 4)	\$	14,907,659	\$	5,473,359	\$	20,381,018	\$	119,391
Receivables - Net (Note 5)		6,696,645		1,490,637		8,187,282		-
Internal balances		(13,967)		13,967		-		-
Inventories		-		126,850		126,850		-
Prepaid costs		109,033		9,959		118,992		-
Net investment in East Lansing - Meridian								
Water and Sewer Authority (Note 12)		-		5,167,961		5,167,961		-
Capital assets - Net (Note 6)		19,033,656		30,224,373		49,258,029		
Total assets		40,733,026		42,507,106		83,240,132		119,391
		,,		,,		33,213,132		,
Liabilities		450.210		<b>40.200</b>		F27 / 00		
Accounts payable		458,310		69,299		527,609		-
Performance deposits payable		124,838		-		124,838		-
Accrued and other liabilities		669,911		13,464		683,375		-
Due to other governmental units		28,697		-		28,697		-
Deferred revenue (Note 5)		10,525,431		19,800		10,545,231		-
Noncurrent liabilities (Note 8):		507.07/		01.005		(00.001		
Due within one year		597,076		91,805		688,881		-
Due in more than one year		3,978,676	_	365,409		4,344,085		<del>-</del>
Total liabilities	_	16,382,939		559,777		16,942,716		
Net Assets								
Invested in capital assets - Net of								
related debt		16,230,652		29,847,959		46,078,611		-
Restricted:								
Land preservation		2,828,640		-		2,828,640		-
Debt service		101,574		-		101,574		-
Unrestricted	_	5,189,221	_	12,099,370		17,288,591		119,391
Total net assets	\$	24,350,087	\$	41,947,329	\$	66,297,416	\$	119,391

		Program Revenues					
				Operating		Ca	pital Grants
		C	harges for	Gr	ants and	and	
	 Expenses	Services		Contributions		Contribution	
Functions/Programs							
Primary government:							
Governmental activities:							
General government	\$ 4,426,872	\$	210,201	\$	19,622	\$	-
Public safety	9,577,826		2,442,969		20,282		-
Public works	1,191,767		948,552		-		-
Health and welfare	57,580		-		-		-
Recreation and culture	1,455,838		212,472		1,170		718,513
Interest on long-term debt	 139,908						
Total governmental activities	 16,849,791		3,814,194		41,074		718,513
Business-type activities - Water and sewer	 7,041,037		7,318,596				1,698,425
Total primary government	\$ 23,890,828	<u>\$</u>	11,132,790	\$	41,074	<u>\$</u>	2,416,938
Component unit - Economic Development							
Corporation	\$ 14,804	\$	10,000	\$	-	\$	-

General revenues:

Property taxes

State-shared revenues

Unrestricted investment earnings

Franchise fees

Miscellaneous

Transfers

Total general revenues and transfers

Change in Net Assets

Net Assets - Beginning of year

Net Assets - End of year

# Statement of Activities Year Ended December 31, 2003

Net (	(Eynense)	Revenue	and Changes	in Net Assets
INCL	LXPEIISE	Nevenue	and Changes	111 1 AGT \(\sigma 22GT2\)

	imary Governme		
Governmental	Business-Type		Component
Activities	Activities	Total	Unit
\$ (4,197,049)	\$ -	\$ (4,197,049)	\$ -
(7,114,574)	-	(7,114,574)	-
(243,216)	=	(243,216)	=
(57,580)	=	(57,580)	=
(523,683)	=	(523,683)	=
(139,908)		(139,908)	
(12,276,010)		(12,276,010)	
	1,975,984	1,975,984	
(12,276,010)	1,975,984	(10,300,026)	
			(4,804)
10,373,270	-	10,373,270	-
3,282,965	=	3,282,965	=
234,584	34,547	269,131	1,898
456,907	-	456,907	-
300,000	-	300,000	-
(55,000)	55,000		
14,592,726	89,547	14,682,273	1,898
2,316,716	2,065,531	4,382,247	(2,906)
22,033,371	39,881,798	61,915,169	122,297
\$ 24,350,087	\$ 41,947,329	\$ 66,297,416	\$ 119,391

#### Governmental Funds Balance Sheet December 31, 2003

		General	Lan	d Preservation		her Nonmajor Governmental Funds	<u> </u>	Total sovernmental Funds
Assets								
Cash and investments Receivables - Net Prepaid costs and other assets Due from other funds  Total assets	\$ 	7,141,153 4,462,509 101,955 1,553,920 13,259,537	\$ 	3,163,490 554,125 - 163,341 3,880,956	\$ 	2,380,331 1,678,461 4,960 210,373 <b>4,274,125</b>	\$ 	12,684,974 6,695,095 106,915 1,927,634 21,414,618
Liabilities and Fund Balances	-		-	, ,	_		_	
Liabilities  Accounts payable Performance deposits payable Accrued and other liabilities Due to other funds Due to other governmental units Deferred revenue	\$	429,423 124,838 498,832 16,674 - 8,207,320	\$	1,048 - - - - 28,697 1,022,571	\$	23,296 - 12,593 203,917 - 1,866,951	\$	453,767 124,838 511,425 220,591 28,697 11,096,842
Total liabilities		9,277,087		1,052,316		2,106,757		12,436,160
Fund Balances  Reserved for prepaid costs Unreserved, reported in: General Fund: Designated for Recreation and Tourism Undesignated		101,955 11,295 3,869,200		- - -		4,960 - -		106,915 11,295 3,869,200
Special Revenue Funds:  Designated for Land Preservation Undesignated Debt Service Funds  Total fund balances		- - - 3,982,450		2,828,640 - - 2,828,640	_	2,060,834 101,574 2,167,368	_	2,828,640 2,060,834 101,574 8,978,458
Total liabilities and fund balances	\$	13,259,537	\$	3,880,956	\$	4,274,125	\$	21,414,618
	<u>Ψ</u>		<u>4</u>		<u>~</u>	1,217,120	<u>*</u>	21,117,010
Amounts reported for governmental activities in the statemed Capital assets used in governmental activities are not finance. Special assessment receivables and other receivables are not Long-term liabilities are not due and payable in the current Accrued interest payable is not due and payable in the current Internal Service Funds are included as part of governmental Net assets of governmental activities	cial res ot ava perio rent p	sources and are ilable to pay for od and are not re eriod and is not	not r curre	eported in the f ent year expend ed in the funds	liture		\$ 	17,896,326 571,411 (4,493,511) (148,468) 1,545,871 <b>24,350,087</b>

#### Governmental Funds Statement of Revenue, Expenditures, and Changes in Fund Balances Year Ended December 31, 2003

						Other		
					١	Non-major		Total
				Land	Go	vernmental	G	overnmental
		General	Р	reservation		Funds		Funds
_								
Revenue	Φ.	0.147.700	Φ.	074770	<b>.</b>	1 251 020	<b>.</b>	10 272 270
Property taxes	\$	8,146,780	\$	974,660	\$	1,251,830	\$	10,373,270
Licenses and permits		302,947		-		-		302,947
Federal grants		-		-		10,948		10,948
State-shared revenues (and grants)		3,327,827		-		450,817		3,778,644
Special assessments		-		-		324,974		324,974
Charges for services		1,909,142		-		352,548		2,261,690
Interest and rentals		127,539		43,202		63,843		234,584
Other	_	429,690				89,299		518,989
Total revenue		14,243,925		1,017,862		2,544,259		17,806,046
Expenditures								
Current:								
General government		4,086,855		-		-		4,086,855
Public safety		8,851,693		_		18,969		8,870,662
Public works		1,030,768		-		94,976		1,125,744
Health and welfare		50,066		-		7,514		57,580
Recreation and culture		464,994		_		897,737		1,362,731
Capital outlay		869,830		79,070		1,429,500		2,378,400
Debt service		126,218				549,474		675,692
Total expenditures	_	15,480,424		79,070		2,998,170		18,557,664
Excess of Revenue Over (Under) Expenditures		(1,236,499)		938,792		(453,911)		(751,618)
Other Financing Sources (Uses)								
Transfers in		512		_		531,040		531,552
Transfers out		(103,680)		_		(482,872)		(586,552)
Issuance of debt		549,940	_			<u> </u>	_	`549,940 <sup>°</sup>
Total other financing sources (uses)		446,772				48,168		494,940
Net Change in Fund Balances		(789,727)		938,792		(405,743)		(256,678)
Fund Balances - Beginning of year		4,772,177		1,889,848		2,573,111		9,235,136
Fund Balances - End of year	\$	3,982,450	\$	2,828,640	\$	2,167,368	\$	8,978,458

#### Governmental Funds Reconciliation of the Statement of Revenue, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities Year Ended December 31, 2003

Net Change in Fund Balances - Total Governmental Funds	\$ (256,678)
Amounts reported for governmental activities in the statement of activities are different because:	
Governmental funds report capital outlays as expenditures; in the statement of activities, these costs are allocated over their estimated useful lives as depreciation	2,423,104
Depreciation on general fixed assets is recorded in the statement of activities; it is not recorded at the fund level	(485,066)
Contribution of general fixed assests is recorded in the statement of activities; it is not recorded at the fund level	278,200
Special assessment revenues are recorded in the statement of activities when the assessment is set; they are not reported in the funds until collected or collectible within 60 days of year end	115,524
Repayment of bond principal is an expenditure in the governmental funds, but not in the statement of activities (where it reduces long-term debt)	518,972
Bond proceeds are not reported as financing sources on the statement of activities	(550,000)
Interest expense is recorded in the statement of activities when incurred; it is not reported in the funds until paid	33,763
Increase in accumulated employee sick and vacation pay, are recorded when earned in the statement of activities	(16,951)
Internal Service Funds are also included as governmental activities	 255,848
Change in Net Assets of Governmental Activities	\$ 2,316,716

# Proprietary Funds Statement of Net Assets December 31, 2003

				Governmental
	Bu	Activities		
		7,		Internal
			Total Enterprise	Service
	Water	Sewer	Funds	Fund
	vvatei	Sewei	I unus	i uiiu
Assets				
Current assets:				
Cash and cash equivalents	\$ 762,014	\$ 922,197	\$ 1,684,211	\$ 511,226
Investments	1,035,215	2,753,933	3,789,148	-
Receivables - Net	771,346	719,291	1,490,637	1,550
Due from other funds	2,693	15,811	18,504	-
Inventories	126,850	-	126,850	-
Prepaid costs	9,959		9,959	2,118
Total current assets	2,708,077	4,411,232	7,119,309	514,894
Noncurrent assets:				
Investment in East Lansing - Meridian				
Water and Sewer Authority	5,167,961	-	5,167,961	-
Capital assets	16,476,101	13,748,272	30,224,373	1,137,330
Total noncurrent assets	21,644,062	13,748,272	35,392,334	1,137,330
Total assets	24,352,139	18,159,504	42,511,643	1,652,224
Liabilities				
Current liabilities:				
Accounts payable	31,126	38,173	69,299	4,543
Accrued and other liabilities	5,579	7,885	13,464	10,018
Due to other funds	1,538	2,999	4,537	9,551
Deferred revenue	19,800	-	19,800	-
Current portion of long-term debt	83,457	8,349	91,805	
Total current liabilities	141,500	57,406	198,905	24,112
Noncurrent liabilities:				
Long-term debt - Net of current portion	334,098	31,312	365,409	82,241
Total liabilities	475,597	88,717	564,314	106,353
Net Assets				
Investment in capital assets - Net of				
related debt	16,099,687	13,748,272	29,847,959	1,055,089
Unrestricted	7,776,855	4,322,515	12,099,370	490,782
Total net assets	\$ 23,876,542	\$ 18,070,787	\$ 41,947,329	\$ 1,545,871

#### Proprietary Funds Statement of Revenue, Expenses, and Changes in Net Assets Year Ended December 31, 2003

	Business-Type Activities						
		Activities Internal					
				Total Enterprise	Service		
	Wate		Sauran	Funds	Fund		
	vvale	<u> </u>	Sewer	runus	rund		
Operating Revenue							
Sale of water	\$ 3,339	9,228	\$ -	\$ 3,339,228	\$ -		
Sewage disposal charges		-	2,887,839	2,887,839	-		
Charges for services	586	6,014	436,797	1,022,811	944,057		
Other	6	4,658	4,060	68,718	74,675		
Total operating revenues	3,989	9,900	3,328,696	7,318,596	1,018,732		
Operating Expenses							
Purchase of water from East Lansing -							
Meridian Water and Sewer Authority	1.59	5,852	_	1,595,852	_		
Disposal plant	.,	-	1,597,843	1,597,843	_		
Personnel services	85	6,742	652,240	1,508,982	_		
General administration		7,841	265,828	553,669	148,437		
Operation and maintenance		5,302	250,617	515,919	314,853		
Depreciation	57	2,921	494,732	1,067,653	296,272		
·							
Total operating expenses	3,578	8,658	3,261,260	6,839,918	759,562		
Operating Income	41	1,242	67,436	478,678	259,170		
Nonoperating Revenues (Expenses)							
Investment income		4,589	29,958	34,547	3,064		
Interest expense	(18	8,968)	-	(18,968)	(6,386)		
Loss from joint venture	(18	2,151)		(182,151)			
Total nonoperating revenues (expenses)	(19	6,530)	29,958	(166,572)	(3,322)		
Income - Before contributions and transfers	21	4,712	97,394	312,106	255,848		
Capital Contributions	1,23	5,450	462,975	1,698,425	-		
Transfers From Other Funds		<u> </u>	55,000	55,000			
Change in Net Assets	1,450	0,162	615,369	2,065,531	255,848		
Net Assets - Beginning of year	22,42	6,380	17,455,418	39,881,798	1,290,023		
Net Assets - End of year	\$ 23,876	5,542	\$ 18,070,787	\$ 41,947,329	\$ 1,545,871		

# Proprietary Funds Statement of Cash Flows Year Ended December 31, 2003

				Governmental
	Bus	Activities		
			Total	Internal
			Enterprise	Service
	Water	Sewer	Funds	Funds
	<del></del> -			
Cash Flows From Operating Activities				
Receipts from customers	\$ 3,826,191	\$ 3,384,648	\$ 7,210,839	\$ 940,389
Payments to suppliers	(2,219,307)	(2,242,169)	(4,461,476)	(516,447)
Payments to employees	(856,742)	(652,240)	(1,508,982)	-
Internal activity - Payments to other funds	(91,290)	(102,301)	(193,591)	9,551
Other receipts	64,658	4,060	68,718	74,675
Net cash provided by operating activities	723,510	391,998	1,115,508	508,168
Cash Flows From Capital and Related Financing Activity	ies			
Purchase of capital assets	(498,259)	(421,206)	(919,465)	(426,873)
Principal and interest paid on long-term debt	(97,179)	(7,640)	(104,819)	(30,761)
Net cash used in capital and related				
financing activities	(595,438)	(428,846)	(1,024,284)	(457,634)
Cash Flows From Investing Activities				
Interest received on investments	33,178	84,454	117,632	3,064
Purchase of investment securities	(1,639,246)	(901,796)	(2,541,042)	-
Proceeds from sale and maturities of investment securities Payments to East Lansing - Meridian Water and	1,200,000	300,000	1,500,000	-
Sewer Authority	(390,109)		(390,109)	
Net cash provided by (used in) investing				
activities	(796,177)	(517,342)	(1,313,519)	3,064
Net Increase (Decrease) in Cash and Cash Equivalents	(668,105)	(554,190)	(1,222,295)	53,598
Cash and Cash Equivalents - Beginning of year	1,430,119	1,476,387	2,906,506	457,628
Cash and Cash Equivalents - End of year	\$ 762,014	\$ 922,197	\$ 1,684,211	\$ 511,226

Proprietary Funds
Statement of Cash Flows
Year Ended December 31, 2003
(Continued)

	Business-Type Activities					Governmental Activities	
	 		, , , pe , teti	Total Enterprise		Internal Service	
	 Water	Sewer		Funds		Funds	
Reconciliation of Operating Income to Net Cash							
From Operating Activities							
Operating income	\$ 411,242	\$	67,436	\$	478,678	\$	259,170
Adjustments to reconcile operating income to net							
cash from operating activities:							
Depreciation	572,921		494,732		1,067,653		296,272
Changes in assets and liabilities:							
Receivables	(101,308)		60,012		(41,296)		(1,550)
Due from other funds	(2,693)		(15,651)		(18,344)		-
Inventories	25,445		-		25,445		-
Prepaid costs and other assets	(9,959)		-		(9,959)		(2,118)
Accounts payable	(96, 179)		(130,609)		(226,788)		(51,566)
Accrued and other liabilities	422		2,728		3,150		(1,591)
Due to other funds	(88,597)		(86,650)		(175,247)		9,551
Deferred revenue	 12,216				12,216		
Net cash provided by operating activities	\$ 723,510	\$	391,998	\$	1,115,508	\$	508,168

**Noncash Investing, Capital, and Financing Activities** - During the year ended December 31, 2003, the water and sewer lines valued at \$1,698,425 were donated by developers to the Township and are recorded in the Enterprise Funds. Also, during the year ended December 31, 2003, purchase of investment securities includes unrealized losses of \$28,589 and \$54,496 for the Water and Sewer Fund, respectively.

#### Fiduciary Funds Statement of Fiduciary Net Assets December 31, 2003

	Pension Trust				
	Funds		Agency Funds		
Assets					
Cash and cash equivalents	\$	-	\$	9,212,541	
Investments:					
U.S. government securities		766,305		_	
Stocks		3,798,634		_	
Bonds		350,498		-	
Other		713,747		_	
Receivables - Accrued interest		13,462		-	
Total assets		5,642,646	<u>\$</u>	9,212,541	
Liabilities					
Accounts payable		-	\$	27,985	
Due to other governmental units			-	9,184,556	
Total liabilities			<u>\$</u>	9,212,541	
Net Assets - Held in trust for pension and other					
employee benefits	<u>\$</u>	5,642,646			

### Fiduciary Funds Statement of Changes in Fiduciary Net Assets Year Ended December 31, 2003

	Pension Tru Funds	
Additions		
Investment income:		
Interest and dividends	\$	124,480
Net increase in fair value of investments		835,476
Less investment expenses		(21,648)
Net investment income		938,308
Deductions		
Benefit payments		476,532
Net Increase in Net Assets Held in Trust		461,776
Net Assets Held in Trust for Pension and Other Employee Benefits		
Beginning of year	_	5,180,870
End of year	<u>\$</u>	5,642,646

Component Unit Statement of Net Assets December 31, 2003

	Economic
	Development
	Corporation
Assets - Cash and cash equivalents (Note 4)	\$ 119,391
Net Assets - Unrestricted	\$ 119,391

### Component Unit Statement of Activities Year Ended December 31, 2003

			•	(penses) ues and
		Program	Change	s in Net
		Revenues	Ass	ets
			Ecor	nomic
		Charges for	Develo	pment
	Expenses	Services	Corpo	oration
Economic Development Corporation -				
Community and economic development	<b>\$ 14,804</b>	\$ 10,000	\$	(4,804)
	General Revenue	s - Interest		1,898
	Change in Net A	ssets		(2,906)
	Net Assets - Begi	nning of year		122,297
	Net Assets - End	of year	\$	119,391

## Notes to Financial Statements December 31, 2003

#### **Note I - Summary of Significant Accounting Policies**

The accounting policies of the Charter Township of Meridian, Ingham County, Michigan (the Township) conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units. The following is a summary of the significant accounting policies used by the Charter Township of Meridian, Ingham County, Michigan:

#### **Reporting Entity**

The Charter Township of Meridian, Ingham County, Michigan is governed by an elected seven-member board. The accompanying financial statements present the Township and its component unit, an entity for which the Township is considered to be financially accountable. The discretely presented component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the Township (see discussion below for description).

**Discretely Presented Component Unit** - The following component unit is reported within the component unit column in the combined financial statements. It is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the Township.

The Economic Development Corporation was created to provide means and methods for the encouragement and assistance of industrial and commercial enterprises in relocating, purchasing, constructing, improving, or expanding within the Township, so as to provide needed services and facilities of such enterprises to the residents of the Township. The Township Board selects the Corporation's governing body and can impose its will. The Economic Development Corporation financial report can be obtained at the Township Clerk's office.

#### **Government-Wide and Fund Financial Statements**

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the primary government and its component unit. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from a certain legally separate component unit for which the primary government is financially accountable.

## Notes to Financial Statements December 31, 2003

#### Note I - Summary of Significant Accounting Policies (Continued)

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: (I) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenue.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual Enterprise Funds are reported as separate columns in the fund financial statements.

## Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund, fiduciary fund, and component unit financial statements. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Township considers revenues to be available if they are collected within 45/60 days of the end of the current fiscal period. The following major revenue sources meet the availability criterion: 2003 property taxes, state-shared revenue, and interest associated with the current fiscal period. Conversely, 2004 property taxes and special assessments will be collected after the period of availability; receivables have been recorded for these, along with a "deferred revenue" liability. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, expenditures relating to compensated absences, and claims and judgments are recorded only when payment is due.

## Notes to Financial Statements December 31, 2003

#### Note I - Summary of Significant Accounting Policies (Continued)

The Township reports the following major governmental funds:

**General Fund** - The General Fund contains the records of the ordinary activities of the Township that are not accounted for in another fund. General Fund activities are financed by revenue from general property taxes, state-shared revenue, and other sources.

**Land Preservation Fund** - The Land Preservation Fund is used to account for tax revenue which will be used to purchase land and/or an interest in land for the permanent preservation of open green spaces and natural features throughout the Township.

The Township reports the following major proprietary funds:

**Water Fund** - The Water Fund is used to account for the provision of water services to the residents of the Township. Activities of the fund include administration, operating, maintenance, and billing and collection activities.

**Sewer Fund** - The Sewer Fund is used to account for the provision of sewer services to the residents of the Township. Activities of the fund include administration, operating, maintenance, and billing and collection activities.

Additionally, the Township reports the following fund types:

**Internal Service Fund** - The Internal Service Fund accounts for the financing of goods or services provided by one department or agency to other departments or agencies of the Township, or to other governments, primarily on a cost-reimbursement basis.

**Pension Trust Fund** - The Pension Trust Fund accounts for the assets of the government's employees pension plan.

**Agency Fund** - The Agency Fund accounts for assets held by the Township in a trustee capacity. Agency funds are custodial in nature (assets equal liabilities) and do not involve the measurement of results of operations.

## Notes to Financial Statements December 31, 2003

#### Note I - Summary of Significant Accounting Policies (Continued)

Private sector standards of accounting issued prior to December 1, 1989 are generally followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with the standards of the Governmental Accounting Standards Board. The Township has elected not to follow private sector standards issued after November 30, 1989 for its business-type activities.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the Township's water and sewer function and various other functions of the Township. Eliminations of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as program revenue include: (1) charges to customers or applicants for goods, services, or privileges provided; (2) operating grants and contributions; and (3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenue rather than as program revenue. Likewise, general revenue includes all taxes.

Proprietary funds distinguish operating revenue and expenses from nonoperating items. Operating revenue and expenses generally result from providing services in connection with a proprietary fund's principal ongoing operations. The principal operating revenue of our proprietary funds relates to charges to customers for sales and services. The Water and Sewer Fund also recognizes the portion of tap fees intended to recover current costs (e.g., labor and materials to hook up new customers) as operating revenue. The portion intended to recover the cost of the infrastructure is recognized as nonoperating revenue. Operating expenses for proprietary funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenue and expenses not meeting this definition are reported as nonoperating revenue and expenses.

#### **Property Tax Revenue**

Property taxes are assessed as of December 31 and the related property taxes become a lien on December 1. These taxes are billed on December 1 of the following year and are due on February 14 with the final collection date of February 28 before they are added to the county tax rolls.

## Notes to Financial Statements December 31, 2003

#### **Note I - Summary of Significant Accounting Policies (Continued)**

Property taxes billed during the month of December will be used to finance the following year's operating. As such, these taxes are recorded as deferred revenue in each respective fund at December 31. The 2002 taxable valuation of the Township totaled \$1,327,160,828 on which ad valorem taxes levied consisted of 4.2338 mills for the Township's operating purposes and 3.0264 mills for special voted millages.

#### Assets, Liabilities, and Net Assets or Equity

**Bank Deposits and Investments** - Cash and cash equivalents include cash on hand, demand deposits, and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value. Pooled investment income is generally allocated to each fund using a weighted average of balance for the principal.

**Receivables and Payables** - In general, outstanding balances between funds are reported as "due to/from other funds." Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year is referred to as "advances to/from other funds." Any residual balances outstanding between the governmental activities and the business-type activities are reported in the government-wide financial statements as "internal balances."

**Inventories and Prepaid Costs** - Inventories are valued at cost, on a first-in, first-out basis. Certain payments to vendors reflect costs applicable to future fiscal years and are recorded as prepaid costs in both government-wide and fund financial statements.

**Capital Assets** - Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., bike paths and similar items), are reported in the applicable governmental or business-type activities column in the government-wide financial statements. Capital assets are defined by the Township as assets with an initial individual cost of more than \$5,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

### Notes to Financial Statements December 31, 2003

#### Note I - Summary of Significant Accounting Policies (Continued)

Capital assets are depreciated using the straight-line method over the following useful lives:

Bikepaths	15 to 30 years
Water and sewer distribution systems	50 to 75 years
Water and sewer treatment facilities	40 to 50 years
Buildings and building improvements	40 to 50 years
Vehicles	3 to 5 years
Office furnishings	5 to 7 years
Other tools and equipment	3 to 7 years

Compensated Absences (Vacation and Sick Leave) - It is the Township's policy to permit employees to accumulate earned but unused sick and vacation pay benefits. The government-wide and proprietary statements accrue all vacation and personal pay as it is earned, and sick pay as it is used or vested (whichever is earlier). A liability for these amounts is reported in governmental funds as it comes due for payment (when the time is taken off or employees terminate).

Long-Term Obligations - In the government-wide financial statements and the proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund-type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt. In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses. Issuance costs are reported as debt service expenditures.

## Notes to Financial Statements December 31, 2003

#### **Note I - Summary of Significant Accounting Policies (Continued)**

**Fund Equity** - In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

**Use of Estimates** - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the period. Actual results could differ from those estimates.

#### **Note 2 - Accounting and Reporting Changes**

In June 1999, the Governmental Accounting Standards Board (GASB) issued Statement No. 34, Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments. The Charter Township of Meridian has applied the provisions of this statement in the accompanying financial statements (including the notes to the financial statements). The Township has elected to implement both the general provisions of the statement and the retroactive reporting of the infrastructure in the current year. Certain significant changes in the statement include the following:

- A Management's Discussion and Analysis (MD&A) section providing an analysis
  of the Township's overall financial position and results of operations
- Financial statements prepared using full accrual accounting for all of the Township's activities, including infrastructure (bike paths, etc.)
- A change in the fund financial statements to focus on the major funds
- Capital assets in the governmental activities column of the statement of net assets includes infrastructure assets (bike paths) not previously accounted for by the Township as well as assets totaling approximately \$16,480,796 that would previously have been reported in the General Fixed Assets Account Group

## Notes to Financial Statements December 31, 2003

#### **Note 2 - Accounting and Reporting Change (Continued)**

- Capital assets at January 1, 2003 previously reported in the General Fixed Assets Account Group, have been adjusted by approximately \$2,502,850 to reflect the historical cost of the Township's capital assets at that date
- The governmental activities column includes bonds and other long-term obligations totaling \$3,308,202 previously reported in the General Long-term Debt Account Group

As a result, the Township's Governmental Funds have been restated as of December 31, 2003, as follows:

Fund Balance - Beginning of year in the general,		
special revenue, and debt service funds as		
adjusted for GASB Interpretation 6	\$	9,235,136
Capitalization of capital assets, net of accumulated		
depreciation		14,542,758
Inclusion of assets and liabilities of internal service fund		1,290,023
Recognition of long-term liabilities		(2,689,735)
Recognition of accrued interest payable		(182,231)
Recognition of revenue previously earned		455,887
Recognition of expenses for compensated absences		(618,467)
Net Assets - Beginning of year, as adjusted	<u>\$</u>	22,033,371
Fund Balance - Beginning of year, as previously reported	Φ.	4 42 4 007
in the General Fund	\$	4,634,997
Adjustment for compensated absences		137,180
Fund Balance - Beginning of year, as restated	\$	4,772,177

## Notes to Financial Statements December 31, 2003

#### Note 3 - Stewardship, Compliance, and Accountability

**State Construction Code Act** - The Township oversees building construction, in accordance with the State's Construction Code Act, including inspection of building construction and renovation to ensure compliance with the building codes. The Township charges fees for these services. The law requires that collection of these fees be used only for construction code costs, including an allocation of estimated overhead costs. A summary of the current year activity and the cumulative surplus or shortfall generated since January I, 2000, is as follows:

Shortfall at January 1, 2003			\$	(569,723)
Current year building permit revenue	\$	301,332		
Related expenses:				
Direct costs		556,444		
Estimated indirect costs		76,010		
Total construction code expenses				632,454
Net shortfall for the year ended December 31, 2	.003		_	(331,122)
Cumulative shortfall at December 31, 2003			\$	(900,845)

#### **Note 4 - Deposits and Investments**

The Township is authorized by Michigan Public Act 20 of 1943 (as amended) to invest surplus monies (of nonpension funds) in U.S. bonds and notes, certain commercial paper, U.S. government repurchase agreements, bankers acceptances, and mutual funds and investment pools that are composed of authorized investment vehicles. To the extent that cash from various funds has been pooled in an investment, related investment income is allocated to each fund based on relative participation in the pool, except that Agency Funds investment earnings are allocated to the General Fund.

The pension trust fund is also authorized by Michigan Public Act 485 of 1996 to invest in certain reverse repurchase agreements, stocks, diversified investment companies, annuity investment contracts, real estate leased to public entities, mortgages, real estate (if the trust fund's assets exceed \$250 million), debt or equity of certain small businesses, certain state and local government obligations, and certain other specified investment vehicles.

The Charter Township of Meridian, Ingham County, Michigan's deposits and investment policies are in accordance with statutory authority.

## Notes to Financial Statements December 31, 2003

#### **Note 4 - Deposits and Investments (Continued)**

At year end, the deposits and investments were reported in the basic financial statements in the following categories:

	G	overnmental	Business-Type					otal Primary	Component	
		Activities	Activities		Fiduciary Funds		C	Sovernment	Units	
Cash Investments	\$	7,366,417 7,541,242	\$	1,684,211 3,789,148		9,212,541 5,629,184	\$	18,263,169 16,959,574	\$	119,391
Total	\$	14,907,659	\$	5,473,359	\$	14,841,725	\$	35,222,743	\$	119,391

The breakdown between deposits and investments for the Township is as follows:

	Primary	Component		
	Government	Unit		
Bank deposits (checking accounts, savings accounts, and certificates of deposit)	\$ 20,901,944	\$ 119,391		
Investments in securities, mutual funds, and similar vehicles Petty cash or cash on hand	14,319,851 1,550			
Total	\$ 35,223,345	\$ 119,391		

#### **Deposits**

The bank balance of the Township's deposits is \$21,351,000, of which \$1,765,699 is covered by federal depository insurance. The remainder was uninsured and uncollateralized. The Township believes that due to the dollar amounts of cash deposits and the limits of FDIC insurance, it is impractical to insure all deposits. As a result, the Township evaluates each financial institution with which it deposits Township funds and assesses the level of risk of each institution; only those institutions with an acceptable estimated risk level are used as depositories.

The component units' deposits had a bank balance of \$119,391, of which \$109,685 was covered by federal depository insurance and the remainder was uninsured and uncollateralized.

## Notes to Financial Statements December 31, 2003

#### **Note 4 - Deposits and Investments (Continued)**

#### **Investments**

Investments are categorized into these three categories of credit risk:

Category I - Insured or registered, with securities held by the Township or its agent in the Township's name;

Category 2 - Uninsured and unregistered, with securities held by the counterparty's trust department or agent in the Township's name; and

Category 3 - Uninsured and unregistered, with securities held by the counterparty or by its trust department or agent but not in the Township's name.

At year end, the Township's investment balances were categorized as follows:

	Category							
								Reported
								Amount
		l		2		3	(	(Fair Value)
Primary government:								
Corporate bonds \$	<b>)</b>	350,498	\$	-	\$	-	\$	350,498
U.S. government securities		7,835,341		-		-		7,835,341
Common and preferred stock		3,798,634	_					3,798,634
Subtotal <u>\$</u>	<u> </u>	11,984,473	\$		\$			11,984,473
Investments not subject to categorization:								
Bank investment pool funds								1,635,593
Mutual funds								699,785
Total primary government							\$	14,319,851

Investments not subject to categorization are not evidenced by securities that exist in physical or book entry form. The bank investment pools, interlocal agreement investment pool, and mutual funds are not categorized because they are not evidenced by securities that exist in physical or book entry form. The mutual funds are registered with the SEC. The bank investment pools are regulated by the Michigan Banking Act. Investments under the interlocal agreement (MBIA-CLASS) are regulated by the Urban Cooperation Act. The fair value of the position in the bank investment pools and interlocal agreement pools is the same as the value of the pool shares.

## Notes to Financial Statements December 31, 2003

#### Note 5 - Receivables

Receivables as of year end for the Township's individual major funds and the nonmajor, Internal Service, and fiduciary funds in the aggregate are as follows:

	General		Land			Nonmajor and				
	Fund	Preservation		Water		Sewer		ther Funds	Total	
Receivables:										
Taxes	\$ 4,198,041	\$	538,125	\$ -	\$	-	\$	681,837	\$ 5,418,003	
Accounts	188,784		-	745,948		695,529		89,550	1,719,811	
Special assessments	-		-	15,196		3,052		571,411	589,659	
Interest and other	75,684	_	16,000	10,202	_	20,710	_	337,213	459,809	
Total receivables	\$ 4,462,509	\$	554,125	\$ 771,346	<u>\$</u>	719,291	\$	1,680,011	\$ 8,187,282	

Governmental funds report deferred revenue in connection with receivables for revenue that is not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received but not yet earned. At the end of the current fiscal year, the various components of deferred revenue are as follows:

	Ur	Unearned		
Property taxes Special assessments	\$	- 571,411	\$	10,525,431
Total	\$	571,411	\$	10,525,431

### Notes to Financial Statements December 31, 2003

### **Note 6 - Capital Assets**

Capital asset activity of the Township's governmental and business-type activities was as follows:

	Balance			Balance
	January I,		Disposals and	December 31,
Governmental Activities	2003	Additions	Adjustments	2003
Capital assets not being depreciated:				
Land	\$ 8,492,702	\$ 1,880,682	\$ -	\$ 10,373,384
Capital assets being depreciated:				
Buildings and improvements	7,102,446	379,500	-	7,481,946
Vehicles	2,017,858	426,874	-	2,444,732
Furniture and equipment	5,560,709	441,122		6,001,831
Subtotal	14,681,013	1,247,496	-	15,928,509
Accumulated depreciation:				
Buildings and improvements	2,239,299	192,853	-	2,432,152
Vehicles	1,011,130	296,272	-	1,307,402
Furniture and equipment	4,373,800	292,213		4,666,013
Subtotal	7,624,229	781,338		8,405,567
Net capital assets being				
depreciated	7,056,784	466,158		7,522,942
Net capital assets	\$ 15,549,486	\$ 2,346,840	<u>\$</u>	\$ 17,896,326

### Notes to Financial Statements December 31, 2003

### **Note 6 - Capital Assets (Continued)**

	Balance			Balance
	January I,		Disposals and	December 31,
<b>Business-Type Activities</b>	2003	Additions	Adjustments	2003
Capital assets not being depreciated	:			
Land	\$ 363,060	\$ -	\$ -	\$ 363,060
Capital assets being depreciated:				
Water and sewer mains	39,834,812	2,594,963	31,971	42,397,804
Buildings and building				
improvements	3,980,935	-	-	3,980,935
Other tools and equipment	2,249,588			2,249,588
Subtotal	46,065,335	2,594,963	31,971	48,628,327
Accumulated depreciation:				
Water and sewer mains	14,970,975	889,269	31,971	15,828,273
Buildings and building				
improvements	1,581,420	115,161	-	1,696,581
Other tools and equipment	1,178,936	63,224		1,242,160
Subtotal	17,731,331	1,067,654	31,971	18,767,014
Net capital assets being				
depreciated	28,334,004	1,527,309	_	29,861,313
depreciated	20,331,007	1,527,507	<u>-</u> _	27,001,313
Net capital assets	\$ 28,697,064	\$ 1,527,309	<u> </u>	\$ 30,224,373

### Notes to Financial Statements December 31, 2003

### **Note 6 - Capital Assets (Continued)**

Depreciation expense was charged to programs of the primary government as follows:

Governmental activities:	
General government	\$ 237,453
Public safety	189,269
Public works	1,380
Recreation and culture	56,964
Internal Service Fund depreciation is charged to the	
various function based on their usage of the asset	 296,272
Total governmental activities	\$ 781,338
Business-type activities:	
Water	\$ 572,921
Sewer	 494,733
Total business-type activities	\$ 1,067,654

## Notes to Financial Statements December 31, 2003

#### Note 7 - Interfund Receivables, Payables, and Transfers

The composition of interfund balances is as follows:

Receivable Fund	Payable Fund	Amount
Due To/From Other Funds		
General Fund	Nonmajor governmental funds Trust and Agency Fund	\$ 217,775 1,336,145
		1,553,920
Land Preservation Fund	Trust and Agency Fund	163,341
Water Fund	General Fund	2,693
Sewer Fund	General Fund Trust & Agency Fund	13,981 1,830
		15,811
Nonmajor governmental funds	Trust & Agency Fund	210,373
Total		\$ 1,946,138

These balances result from the time lag between the dates that goods and services are provided or reimbursable expenditures occur, transactions are recorded in the accounting system, and payments between funds are made.

Interfund transfers reported in the fund financial statements are comprised of the following:

Fund Providing Resources	Fund Receiving Resources	 Amount	
General Fund	Sewer Fund	\$ 55,000	
General Fund	Nonmajor governmental funds	48,680	
Nonmajor governmental funds	Nonmajor governmental funds	 482,872	
Total		\$ 586,552	

Transfers provided funding for capital acquisitions and debt services.

## Notes to Financial Statements December 31, 2003

#### **Note 8 - Long-Term Debt**

The Township issues bonds to provide for the acquisition and construction of major capital facilities. General obligation bonds are direct obligations and pledge the full faith and credit of the Township. Installment purchase agreements are also general obligations of the government. Special assessment bonds provide for capital improvements that benefit specific properties, and will be repaid from amounts levied against those properties benefited from the construction. In the event that a deficiency exists because of unpaid or delinquent special assessments at the time a debt service payment is due, the Township is obligated to provide resources to cover the deficiency until other resources (such as tax sale proceeds or a reassessment of the district) are received.

### Notes to Financial Statements December 31, 2003

### **Note 8 - Long-Term Debt (Continued)**

Long-term obligation activity can be summarized as follows:

	Interest	Principal								
	Rate	Maturity	Е	Beginning	Additions		Ending		D	ue Within
	Ranges	Ranges		Balance		(Reductions)		Balance	One Year	
Governmental Activities										
General obligation bonds:										
Public Safety Buildings Bonds										
Amount of issue - \$2,500,000										
Maturing through 2009	5.50%	\$250,000	\$	750,000	\$	_	\$	750,000	\$	-
Public Safety 1993 Refunding Bonds										
Amount of issue - \$1,635,000	4.55% -	\$150,000 -								
Maturing through 2006	4.90%	\$200,000		700,000		(155,000)		545,000		150,000
Installment purchase agreements:										
Legg Land Contract										
Amount of issue: \$66,000										
Maturing through 2004	8.00%	\$3,772		7,265		(3,493)		3,772		3,772
Library Building						, ,				
Amount of issue - \$875,000		\$60,783 -								
Maturing through 2011	7.48%	\$115,004		779,936		(67,945)		711,991		73,789
Potters Vessel Building						, ,				
Amount of issue - \$550,000		\$27,000 -								
Maturing through 2018	4.54%	\$49,000		_		550,000		550,000		28,000
Vactor Truck Lease										
Amount of issue - \$129,613		\$25,835 -								
Maturing through 2006	5.99%	\$29,023		106,616		(24,375)		82,241		25,835
Special assessment bonds:										
Proctor Drain Bonds										
Amount of issue - \$1,378,354										
Maturing through 2003	6.75%	\$132,534		132,534		(132,534)		-		-
Central Park Drive										
Amount of issue - \$1,575,000	5.15% -									
Maturing through 2004	5.25%	\$160,000		320,000		(160,000)		160,000		160,000
Other long-term obligations:										
Compensated absences			_	618,467	_	16,951	_	635,418	_	155,680
Total governmental activities			\$	3,414,818	\$	23,604	\$	3,438,422	\$	597,076

## Notes to Financial Statements December 31, 2003

#### **Note 8 - Long-Term Debt (Continued)**

	Interest	Principal								
	Rate	Maturity	Beginning		A	Additions (Reductions)		Ending	Due Within	
	Ranges	Ranges		Balance				Balance		One Year
Business-Type Activities - Water and Sewe	r									
Installment purchase agreement:										
HVAC System										
Amount of issue - \$729,860		\$56,273 -								
Maturing through 2008	4.24%	\$85,072	\$	448,465	\$	(72,051)	\$	376,414	\$	75,108
Other long-term obligations:										
Compensated absences				94,600		(13,800)	_	80,800	_	16,697
Total business-type activities			\$	543,065	\$	(85,851)	\$	457,214	\$	91,805

Annual debt service requirements (excluding compensated absences) to maturity for the above bonds and note obligations are as follows:

	Gov	ernr/	mental Activ	/itie	s	Business-Type Activities							
	 Principal		Interest		Total		Principal	I	nterest		Total		
2004	\$ 441,050	\$	153,394	\$	594,444	\$	75,108	\$	15,911	\$	91,019		
2005	333,643		129,591		463,234		78,292		12,726		91,018		
2006	338,410		111,070		449,480		81,612		9,407		91,019		
2007	371,987		89,762		461,749		85,072		5,946		91,018		
2008	380,028		67,609		447,637		56,330		2,339		58,669		
2009-2013	712,886		116,197		829,083		-		-		-		
2014-2018	 225,000	_	31,553	_	256,553	_				_			
Total	\$ 2,803,004	\$	699,176	\$	3,502,180	\$	376,414	\$	46,329	\$	422,743		

#### Other Debt

From time to time, the Economic Development Corporation issues Limited Obligation Revenue Bonds to provide financial assistance to private sector entities for the acquisition and construction of commercial facilities deemed to be in the public interest. The bonds are secured by the property financed. The resulting debt of the developers is serviced directly by the financial institution. Neither the Township nor any political subdivision thereof is obligated in any manner for repayment of the bonds. Accordingly, the bonds are not reported as liabilities in the accompanying financial statements.

As of December 31, 2003, there were three series of Limited Obligation Revenue Bonds outstanding, with an aggregate principal amount payable of \$18,450,000.

## Notes to Financial Statements December 31, 2003

#### **Note 9 - Risk Management**

The Township is exposed to various risks of loss related to property loss, torts, errors and omissions, and employee injuries (workers' compensation), as well as medical benefits provided to employees. The Township has purchased commercial insurance for medical benefit claims and participates in the Michigan Municipal Liability and Property Pool (risk pool) for claims relating to property loss, torts, and errors and omissions; the Township participates in the Michigan Municipal Workers' Compensation Fund (risk pool) for claims relating to employee injuries (workers' compensation). Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

The Michigan Municipal League risk pool program operates as a common risk-sharing management program for local units of government in Michigan; member premiums are used to purchase commercial excess insurance coverage and to pay member claims in excess of deductible amounts.

#### **Note 10 - Defined Benefit Pension Plan**

Charter Township of Meridian Employees' Retirement System

Plan Description - The Township contributes to the Meridian Township Employees' Pension Plan, which is the administrator of a single-employer public employee's retirement system that covers all full-time employees of the Township, excluding those included in MERS and the defined contribution plan. The system provides retirement, disability, and death benefits to plan members and their beneficiaries. For the plan year beginning January I, 2004, the date of the most recent actuarial valuation, membership consisted of III retirees and beneficiaries currently receiving benefits and terminated employees entitled to benefits but not yet receiving them, and 2 current active employees. The plan does not issue a separate financial report.

Contributions - Plan member contributions are recognized in the period in which the contributions are due. Employer contributions to the plan are recognized when due and the employer has made a formal commitment to provide the contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan. Please refer to Note I for further significant accounting policies.

There is no obligation to contribute to the system. The funding policy provides for periodic employer contributions at actuarially determined rates. Administrative costs of the plan are financed through investment earnings.

## Notes to Financial Statements December 31, 2003

#### **Note 10 - Defined Benefit Pension Plan (Continued)**

Annual Pension Cost - For the year ended December 31, 2003, the Township's annual pension cost of \$0 for the plan was equal to the Township's required and actual contribution. The annual required contribution was determined as part of an actuarial valuation for the plan year beginning January 1, 2003, using the entry actual age cost method. Significant actuarial assumptions used include a 7.0 percent investment rate of return and 4.5% salary increases, and inflation component. The actuarial value of assets was determined using techniques that smooth the effects of short-term volatility over a four-year period. The unfunded actuarial liability is being amortized as a level dollar on a closed basis. The remaining amortization period is 7 years.

Fiscal year ended December 31:	 2003	 2002	2001		
Annual pension cost Percentage of APC contributed Net pension obligation	\$ - 100% -	\$ - 100% -	\$	- 100% -	
Actuarial valuation as of December 31:	 2002	 2001		2000	
Actuarial value of assets Actuarial Accrued Liability (entry age) (Overfunded) Unfunded AAL Funded ratio Covered payroll UAAL as a percentage of	\$ 6,095,183 5,599,052 (496,131) 109% 118,912	\$ 7,092,142 5,591,439 (1,500,703) 127% 143,349	\$	7,618,038 5,913,886 (1,704,152) 129% 227,915	
covered payroll	(417.2%)	(1,046.9%)		(747.7%)	

#### Michigan Municipal Employees' Retirement System

Plan Description - The Township participates in the Michigan Municipal Employees Retirement System (MERS), an agent multiple-employer defined benefit pension plan that covers all public works (American Federation of State, County, and Municipal Employees (AFSCME)), the Police non-supervisory, clerical unit, Police supervisory employees, firefighters, and teamsters employees of the Township. The System provides retirement, disability, and death benefits to plan members and their beneficiaries. The Michigan Municipal Employees Retirement System issues a publicly available financial report that includes financial statements and required supplementary information for the System. That report may be obtained by writing to the System at 1134 Municipal Way, Lansing, MI 48917.

## Notes to Financial Statements December 31, 2003

#### **Note 10 - Defined Benefit Pension Plan (Continued)**

**Funding Policy** - The obligation to contribute to and maintain the System for these employees was established by negotiation with the Township's competitive bargaining units and requires a contribution from the employees of 0 to 6.5 percent of gross wages for the various groups.

Annual Pension Cost - For the year ended December 31, 2003, the Township's annual pension cost of \$943,318 for the plan was equal to the Township's required and actual contribution. The annual required contribution was determined as part of an actuarial valuation at December 31, 2002, using the entry actual age cost method. Significant actuarial assumptions used include (a) an 8 percent investment rate of return, (b) projected salary increases of 4.5 percent per year attributable to inflation, (c) additional projected salary increases ranging from 0 to 4.2 percent per year, depending on age, attributable to seniority/merit, and (d) no post-retirement benefit increases. Both (a) and (b) include an inflation assumption of 4.5 percent per year. The actuarial value of assets was determined using techniques that smooth the effects of short-term volatility over a five year period. The unfunded actuarial liability is being amortized as a level percentage of payroll on a closed basis. The remaining amortization period is 33 years.

Fiscal year ended December 31:	 2003	2002	2001		
Annual pension cost Percentage of APC contributed Net pension obligation	\$ 943,318 100% -	\$ 863,957 100% -	\$	844,308 100% -	
Actuarial valuation as of December 31:	 2002	2001		2000	
Actuarial value of assets Actuarial Accrued Liability (entry age) (Overfunded) Unfunded AAL Funded ratio Covered payroll UAAL as a percentage of	\$ 11,553,892 21,773,929 10,220,037 53% 5,935,084	\$ 10,371,873 19,530,981 9,159,108 53% 5,801,246	\$	8,816,349 17,854,838 9,038,489 49% 5,844,153	
covered payroll	172.2%	157.9%		154.7%	

## Notes to Financial Statements December 31, 2003

#### **Note II - Defined Contribution Pension Plan**

The Township provides pension benefits to its non-union, professional supervisory, and professional non-supervisory employees through a defined contribution plan. In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. As established by negotiation with the Township's competitive bargaining units, the Township contributes 3 to 8.5 percent of employees' gross earnings.

In accordance with these requirements, the Township contributed \$175,240 during the current year and employees contributed \$73,258.

#### Note 12 - Joint Venture

East Lansing - Meridian Water and Sewer Authority

The Township is a member of the East Lansing - Meridian Water and Sewer Authority, which provides water services to the residents of the City of East Lansing and the Charter Township of Meridian. The participating communities provide annual funding for its operations. During the current year, the Township contributed \$1,595,852 for its operations and debt. The Township is unaware of any circumstances that would cause an additional benefit or burden to the participating governments in the near future. The Township appoints three members to the joint venture's governing board, which then approves the annual budget. The following financial information of the joint venture is obtained from audited financial statements as of June 30, 2003. Complete financial statements for the East Lansing - Meridian Water and Sewer Authority can be obtained from the administrative offices at 410 Abbott Road, East Lansing, Michigan.

Total assets	\$ 9,504,924
Total liabilities	\$ 1,128,052
Total net assets	\$ 8,376,872
Total operating revenue	\$ 2,823,728
Total operating expenses	\$ 2,407,119
Increase in net assets	\$ 306,758
Total joint venture's outstanding debt	
(net of unamortized discount)	\$ 699,381

## Notes to Financial Statements December 31, 2003

#### **Note 12 - Joint Venture (Continued)**

The contract between the Charter Township of Meridian and the Authority provides that the Township will pay to the Authority amounts sufficient to fund the principal and interest requirements on certain bond issues. The Township's portion of the outstanding balance as of December 31, 2003 on these bonds, is \$347,592.

Meridian Township's equity in this joint venture as of December 31, 2003, is \$5,167,961 which is recorded in the Water Fund.

#### **Note 13 - Commitments**

At December 31, 2003, the Township has a commitment to the City of East Lansing relating to the Township's portion of principal and interest on two sewage disposal system bonds issued by the City during 2001, totaling \$2,040,655, maturing through 2016.

#### **Note 14 - Litigation**

At December 31, 2003, the Township is a defendant in various lawsuits filed by taxpayers. Outside counsel for the Township has advised that at this stage in the proceedings they cannot offer an opinion as to the probable outcome.



### Required Supplemental Information Budgetary Comparison Schedule - General Fund Year Ended December 31, 2003

	Original			Final			Over (Under)	
	Budget		Budget		Actual		Final Budget	
Fund Balance - Beginning of year	\$	4,772,177	\$	4,772,177	\$	4,772,177	0.00%	
Resources (Inflows)								
Property taxes		8,063,000		8,125,065		8,146,780	0.27%	
Licenses and permits		315,500		281,500		302,947	7.08%	
Intergovernmental		3,745,000		3,375,220		3,327,827	-1.42%	
Charges for services		1,859,240		1,898,270		1,909,142	0.57%	
Interest income		300,000		250,000		127,539	-96.02%	
Other		352,300		945,000		979,630	3.54%	
Transfer from other funds	_	=				512	100.00%	
Amounts available for appropriation		14,635,040		14,875,055		14,794,377	-0.55%	
Charges to Appropriations (Outflows)								
General government		4,165,480		4,335,870		4,086,855	-6.09%	
Public safety		9,187,420		9,134,590		8,851,693	-3.20%	
Public works		125,000		1,129,000		1,030,768	-9.53%	
Health and welfare		60,070		54,070		50,066	-8.00%	
Recreation and culture		500,030		492,350		464,994	-5.88%	
Capital outlay		551,600		1,244,300		869,830	-43.05%	
Debt service		130,000		130,000		126,218	-3.00%	
Transfers to other funds	_	80,000		103,680		103,680	0.00%	
Total charges to appropriations		14,799,600	_	16,623,860	_	15,584,104	- <u>6.67</u> %	
Fund Balance - End of year	\$	4,607,617	\$	3,023,372	\$	3,982,450	<u>24.08</u> %	

### Required Supplemental Information Budgetary Comparison Schedule Major Special Revenue Fund - Land Preservation Fund Year Ended December 31, 2003

							Over (Under)
	Original Budget			nal Budget		Actual	Final Budget
Fund Balance - Beginning of year	\$	1,889,848	\$	1,889,848	\$	1,889,848	0.00%
Resources (Inflows)							
Property taxes		994,000		994,000		974,660	-1.98%
Investment income		100,000		100,000		43,202	<u>-131.47%</u>
Amounts available for appropriation		1,094,000		1,094,000		1,017,862	-7.48%
Charges to Appropriations (Outflows)							
Capital outlay		1,094,000	_	1,094,000	_	79,070	<u>-1283.58%</u>
Fund Balance - End of year	\$	1,889,848	\$	1,889,848	\$	2,828,640	<u>33.19</u> %

# Required Supplemental Information Defined Benefit Pension Plan Schedule of Funding Progress December 31, 2003

The schedule of funding progress is as follows:

				Actuarial							
	Actuarial										UAAL as a
Actuarial	Actuarial Value of			Liability		Unfunded	Funded Ratio			Covered	Percentage of
Valuation	Valuation Assets		(AAL)		Α	AL (UAAL)	(Percent)		Payroll		Covered
Date		(a)	(b)		(b-a)		(a/b)		(c)		Payroll
12/31/97	\$	9,397,393	\$	10,009,431	\$	612,038	93	3.9	\$	1,682,522	36
12/31/98		9,102,319		10,293,334		1,191,015	88	3.4		414,928	287
12/31/99		8,283,474		6,365,078		(1,918,396)	130	).		419,977	(457)
12/31/00		7,618,038		5,913,886		(1,704,152)	128	8.8		227,915	(748)
12/31/01		7,092,142		5,591,439		(1,500,703)	126	8.6		143,349	(1,047)
1/1/03		6,095,183		5,599,052		(496,131)	108	3.9		118,912	(417)

The schedule of employer contributions is as follows:

	Actuarial		ıal Required	Percentage		
SEC	Valuation Date	Co	ntribution*	Contributed		
12/31/98	12/31/97	\$	210,967	100.0		
12/31/99	12/31/98		_	100.0		
12/31/00	12/31/99		_	100.0		
12/31/01	12/31/00		_	100.0		
12/31/02	12/31/01		_	100.0		
12/31/03	1/1/03		_	100.0		

<sup>\*</sup> The required contribution is expressed to the Township as a percentage of payroll.

The information presented above was determined as part of the actuarial valuations at the dates indicated. Additional information as of January I, 2004, the latest actuarial valuation, follows:

Actuarial cost method	Entry age
Amortization method	Level percent, closed
Amortization period (perpetual)	7 years
Asset valuation method	4-year smoothed market
Actuarial assumptions: Investment rate of return Projected salary increases* *Includes inflation at Cost of living adjustments	7.0% 4.5% 4.5% None

## Note to Required Supplemental Information December 31, 2003

#### Note - Stewardship, Compliance, and Accountability

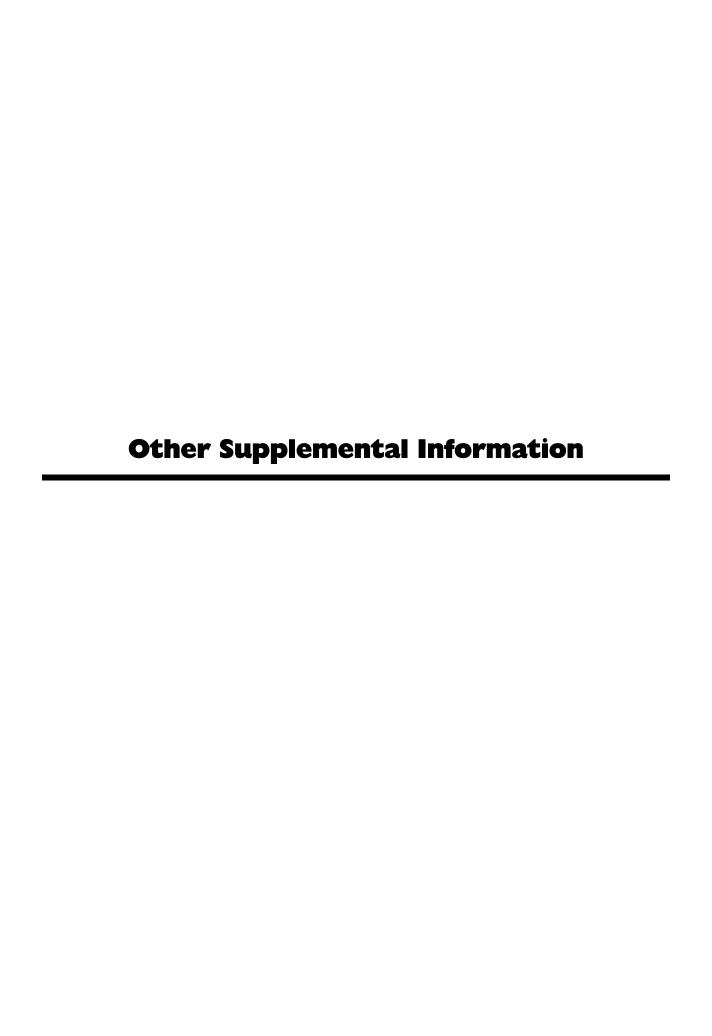
**Budgetary Information** - Annual budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America for all governmental funds.

The Township adopts a formal budget for the General Fund, Special Revenue Fund Type, and Debt Service Fund Type. By mid-June of each year, all department heads submit spending requests to the Director of Finance so that a budget may be prepared. Before September I, the proposed budget is submitted by the Township Manager to the Township Board for review. Public hearings are held, and a final budget is adopted no later than November I. The Township Manager has authority to amend the budget up to \$1,500. Any budget amendments greater than \$1,500 must be approved by the Township Board. The Township Board must approve any budget amendments. During the year, the budget was amended in a legally permissible manner.

The budget is adopted on a functional basis. Although spending estimates are produced for each line item, budgetary control is exercised at the department level for internal control purposes. Expenditures at the functional level in excess of budget appropriation are a violation of Michigan law. Encumbrances represent commitments related to unperformed contracts (or purchase orders) for goods or services. Encumbrances are not included as expenditures or liabilities; the amount of encumbrances outstanding at December 31, 2003, is not significant. Unexpended appropriations lapse at year end.

The budget statement (combined statement of revenue, expenditures, and changes in fund balances - budget and actual - general, special revenue, and debt service fund types) is presented on the same basis of accounting used in preparing the adopted budget.

A comparison of actual results of operations to all budgets shown in the other supplemental information sections is for management analysis and is more detailed than the adopted budget on a functional basis.



## **NONMAJOR GOVERNMENTAL FUNDS**

Pedestrian/Bike Path Millage Fund - This fund is used to account for the design and construction of the Township's millage-supported pedestrian/bicycle pathway system.

Park Millage Fund - This fund is used to account for tax revenue and donations that are used to beautify and maintain the various parks.

Fire Restricted/Designated Fund - This fund is used to account for donations that are restricted and designated for fire-related activities.

Police Restricted/Designated Fund - This fund is used to account for donations, forfeitures, and State of Michigan funds that are specifically used to aid law enforcement.

Cable TV Fund - This fund is used to account for the operations of a government access channel which provides news and information about Meridian Township government activities and the community it serves. Funds for operations are derived from cable franchise fees.

Township Improvement Revolving Fund - This fund is used to account for advances from the general fund and reimbursements from special assessments for specific public improvements.

Community Needs Fund - This fund is used to account for donations that provide emergency funds to needy Township residents.

Grants Fund - This fund is used to account for various federal grant awards.

CATA Millage Fund - This fund is used to account for tax revenue that supports increased public transportation.

Proctor Drain Fund - This fund accounts for an agreement entered into with Ingham County for the development of the Proctor Drain. The County issued special assessment bonds that will be repaid from Township special assessments and general obligation revenue.

Public Safety Buildings Fund - This fund accounts for general obligation bonds that were issued to defray the cost of public safety buildings.

Central Park Drive Fund - This fund is used to account for special assessment bonds relating to water and sewer improvements along Central Park Drive.

	Special Revenue Funds													
		edestrian/ Bike Path		Police Fire Restricted/ Restricted/								Township Improvement		
				Park Millage				•		Cable TV	•			
_		Millage		ark Miliage	Designated			Designated		Cable IV		Revolving		
Assets														
Cash and investments	\$	375,881	\$	534,779	\$	9,876	\$	78,715	\$	69,665	\$	1,017,297		
Receivables		203,925		569,780		-		-		88,000		438,520		
Prepaid costs		1,120		1,431		-		-		2,409		-		
Due from other funds		61,845		70,637			_					3,182		
Total assets	\$	642,771	<u>\$</u>	1,176,627	\$	9,876	\$	78,715	\$	160,074	\$	1,458,999		
Liabilities and Fund Balances														
Liabilities														
Accounts payable	\$	154	\$	16,385	\$	-	\$	-	\$	2,737	\$	4,020		
Accrued and other liabilities		1,552		5,801		-		-		5,240		-		
Due to other funds		78		200,257		-		-		3,381		-		
Deferred revenue		387,427		442,506			_			-		438,170		
Total liabilities		389,211		664,949		-		-		11,358		442,190		
Fund Balances														
Reserved for prepaid costs Unreserved:		1,120		1,431		-		-		2,409		-		
Special Revenue Funds		252,440		510,247		9,876		78,715		146,307		1,016,809		
Designated			_	<u> </u>						<u> </u>	_	<u> </u>		
Total fund balances		253,560	_	511,678		9,876		78,715		148,716		1,016,809		
Total liabilities and														
fund balances	\$	642,771	\$	1,176,627	\$	9,876	\$	78,715	\$	160,074	\$	1,458,999		

## Other Supplemental Information Combining Balance Sheet Nonmajor Governmental Funds December 31, 2003

Special Revenue Funds							D	-					
Community  Needs Grants		Grants	CA	ATA Millage	Pro	octor Drain		ıblic Safety Buildings	C	entral Park Drive	Total Nonmajor Governmental Funds		
\$	8,832 - - -	\$	37,782 - - -	\$	85,234 142,876 - 43,330	\$	19 1,258 - 249	\$	93,666 102,119 - 31,130	\$	68,585 131,983 - -	\$	2,380,331 1,678,461 4,960 210,373
\$	8,832	\$	37,782	\$	271,440	<u>\$</u>	1,526		226,915	\$ 200,568		\$	4,274,125
\$	- - -	\$	- -	\$	-	\$	-	\$	- -	\$	-	\$	23,296 12,593
	174 -		-		- 271,440	- 1,258			- 194,167	27 131,983			203,917 1,866,951
	174		-		271,440		1,258		194,167		132,010		2,106,757
	-		-		-		-		-		-		4,960
	8,658 - 8,658		37,782 - 37,782	_	- - -		268 268		32,748 32,748	_	- 68,558 68,558		2,060,834 101,574 2,167,368
\$	8,832	\$	37,782	\$	271,440	\$	1,526	\$	226,915	\$	200,568	\$	4,274,125

						Special Rev	enue	Funds				
	Pedestrian/ Bike Path Millage Park Millage				e Restricted/ Designated	Re	Police stricted/ esignated	Cable TV		lm	Fownship provement Revolving	
Revenue												
Property taxes	\$	369,921	\$	422,031	\$	_	\$	_	\$	_	\$	_
Federal sources		´ <b>-</b>		´ <b>-</b>	•	_	•	_	·	_	•	_
State sources		-		441,483		_		9,334		_		_
Special assessments		-		· -		_		-		_		163,533
Charges for services		-		-		_		-		352,548		, <u>-</u>
Interest income		3,116		24,827		251		477		778		18,581
Other		6,416		54,285		5,057		13,090		1,234	_	1,410
Total revenue		379,453		942,626		5,308		22,901		354,560		183,524
Expenditures Current:												
Public safety		-		_		_		9,719		_		_
Public works		94,976		_		_		, <u>-</u>		_		_
Health and welfare		´ <b>-</b>		_		_		_		_		_
Recreation and cultural		-		322,955		_		_		315,494		_
Capital outlay		192,725		1,073,814		44,544		_		33,253		82,964
Debt service				4,074	_	-					_	
Total expenditures		287,701		1,400,843		44,544		9,719		348,747		82,964
Excess of Revenue Over (Under)												
Expenditures		91,752		(458,217)		(39,236)		13,182		5,813		100,560
Other Financing Sources (Uses)												
Transfers in		-		457,360		-		-		-		-
Transfers out		(38,360)		(419,000)	_						_	(25,000)
Total other financing sources (uses)		(38,360)		38,360		_		_		_		(25,000)
Net Change in Fund Balances		53,392		(419,857)		(39,236)		13,182		5,813		75,560
Fund Balances - Beginning of year		200,168		931,535		49,112		65,533		142,903		941,249
Fund Balances - End of year	\$	253,560	\$	511,678	\$	9,876	\$	78,715	\$	148,716	\$	1,016,809

### Other Supplemental Information Combining Statement of Revenue, Expenditures, and Changes in Fund Balances - Nonmajor Governmental Funds Year Ended December 31, 2003

	Spe	ecial	Revenue Fu	nds			D						
	Community Needs		Grants CATA Millage			Proct	or Drain		olic Safety Juildings	C	entral Park Drive		tal Nonmajor overnmental Funds
\$	- - - - - 58	\$	- 10,948 - - - 210	\$	259,288 - - - - -	\$	- - - 18,605 - 1,241	\$	200,590 - - - - - 359	\$	- - 142,836 - 13,945	\$	1,251,830 10,948 450,817 324,974 352,548 63,843
	7,807 7,865		- 11,158		259,288		- 19,846		200,949		156,781		89,299 2,544,259
	- - 7,514 -		9,250 - - -		- - - 259,288		- - -		- - -		- - -		18,969 94,976 7,514 897,737
	<u>-</u>		2,200		<u>-</u>		- 141,479		- 226,756		- 177,165		1,429,500 549,474
	7,514 351		(292)		259,288		141,479 (121,633)		226,756 (25,807)		(20,384)		2,998,170 (453,911)
			- (512)		<u>-</u>		73,680		-		-		531,040 (482,872)
			(512)				73,680						48,168
	351		(804)		-		(47,953)		(25,807)		(20,384)		(405,743)
<u> </u>	8,307	_	38,586	_		<u> </u>	48,221	_	58,555	_	88,942	_	2,573,111
\$	8,658	\$	37,782	\$	-	\$	268	\$	32,748	\$	68,558	\$	2,167,368

### Other Supplemental Information Budgetary Comparison Schedule Special Revenue Fund - Pedestrian/Bike Path Millage Year Ended December 31, 2003

	Original Budget			al Budget	 Actual	Variance with Final Budget	
Fund Balance - Beginning of year	\$	200,168	\$	200,168	\$ 200,168	\$	-
Resources (Inflows)							
Property taxes		376,800		375,800	369,921		(5,879)
Investment income		10,000		10,000	3,116		(6,884)
Other					 6,416		6,416
Amounts available for appropriation		386,800		385,800	379,453		(6,347)
Charges to Appropriations (Outflows)							
Public works		214,910		244,910	94,976		149,934
Capital outlay		300,000		300,000	192,725		107,275
Transfers to other funds		-		38,360	 38,360		
Total charges to appropriations		514,910	-	583,270	 326,061		257,209
Fund Balance - End of year	\$	72,058	\$	2,698	\$ 253,560	\$	250,862

Other Supplemental Information Budgetary Comparison Schedule Special Revenue Fund - Park Millage Year Ended December 31, 2003

		ginal Budget	: Final Budget			Actual	Variance with Final Budget		
Fund Balance - Beginning of year	\$	931,535	\$	931,535	\$	931,535	\$	-	
Resources (Inflows)									
Property taxes		427,400		427,400		422,031		(5,369)	
State sources		-		488,130		441,483		(46,647)	
Investment income		27,700		27,700		24,827		(2,873)	
Other		510,275		41,545		54,285		12,740	
Transfers from other funds				457,360		457,360			
Amounts available for appropriation		965,375		1,442,135		1,399,986		(42,149)	
Charges to Appropriations (Outflows)									
Recreation and culture		354,840		330,840		322,955		7,885	
Capital outlay		930,425		1,301,095		1,073,814		227,281	
Debt service		4,100		4,100		4,074		26	
Transfers to other funds				419,000		419,000			
Total charges to appropriations		1,289,365		2,055,035		1,819,843		235,192	
Fund Balance - End of year	\$	607,545	\$	318,635	\$	511,678	\$	193,043	

### Other Supplemental Information Budgetary Comparison Schedule Special Revenue Fund - Fire Restricted/Designated Year Ended December 31, 2003

	Original			Final			Variance with		
		Budget		Budget		Actual	Fi	Final Budget	
Fund Balance - Beginning of year	\$	49,112	\$	49,112	\$	49,112	\$	-	
Resources (Inflows)									
Investment income		500		500		251		(249)	
Other		4,700	_	5,300	_	5,057		(243)	
Amounts available for appropriation		5,200		5,800		5,308		(492)	
Charges to Appropriations (Outflows)									
Public safety		-		600		-		600	
Capital outlay		45,000	_	45,000	_	44,544		456	
Total charges to appropriations		45,000		45,600		44,544		1,056	
Fund Balance - End of year	\$	9,312	\$	9,312	\$	9,876	\$	564	

### Other Supplemental Information Budgetary Comparison Schedule Special Revenue Fund - Police Restricted/Designated Year Ended December 31, 2003

	Original		Final				Variance with	
		Budget		Budget	Actual		Final Budget	
Fund Balance - Beginning of year	\$	65,533	\$	65,533	\$	65,533	\$	-
Resources (Inflows)								
State sources		20,000		20,000		9,334		(10,666)
Investment income		2,500		2,500		477		(2,023)
Other		-			_	13,090		13,090
Amounts available for appropriation		22,500		22,500		22,901		401
Charges to Appropriations (Outflows)								
Public safety		22,500		22,500		9,719	_	12,781
Fund Balance - Beginning of year	\$	65,533	\$	65,533	\$	78,715	\$	13,182

Other Supplemental Information Budgetary Comparison Schedule Special Revenue Fund - Cable TV Year Ended December 31, 2003

	Original		Final				Variance with	
		Budget		Budget	Actual		Final Budget	
Fund Balance - Beginning of year	\$	142,903	\$	142,903	\$	142,903	\$	-
Resources (Inflows)								
Investment income		7,000		7,000		778		(6,222)
Charges for services		352,180		352,180		353,782		1,602
Amounts available for appropriation		359,180		359,180		354,560		(4,620)
Charges to Appropriations (Outflows)								
Recreation and culture		337,530		367,530		315,494		52,036
Capital outlay		32,000		39,000		33,253		5,747
Total charges to appropriations		369,530		406,530		348,747		57,783
Fund Balance - End of year	\$	132,553	\$	95,553	\$	148,716	\$	53,163

### Other Supplemental Information Budgetary Comparison Schedule Special Revenue Fund - Township Improvement Revolving Fund Year Ended December 31, 2003

	Original Budget	Final Budget		Actual	Variance with Final Budget	
Fund Balance - Beginning of year	\$ 941,249	\$ 941,249	\$	941,249	\$	-
Resources (Inflows)						
Special assessments	110,000	110,000		163,533		53,533
Investment income	33,000	33,000		18,581		(14,419)
Other	 -	 		1,410		1,410
Amounts available for appropriation	143,000	143,000		183,524		40,524
Charges to Appropriations (Outflows)						
Public works	-	20,000		-		20,000
Capital outlay	30,000	90,000		82,964		7,036
Transfers to other funds	 25,000	 25,000		25,000		-
Total charges to appropriations	 55,000	 135,000	_	107,964		27,036
Fund Balance - End of year	\$ 1,029,249	\$ 949,249	\$	1,016,809	\$	67,560

### Other Supplemental Information Budgetary Comparison Schedule Special Revenue Fund - Community Needs Year Ended December 31, 2003

	Original		Final				Va	riance with
	Budget			Budget		Actual	Final Budget	
Fund Balance - Beginning of year	\$	8,307	\$	8,307	\$	8,307	\$	-
Resources (Inflows)								
Investment income		150		150		58		(92)
Other		9,500		9,500		7,807	-	(1,693)
Amounts available for appropriation		9,650		9,650		7,865		(1,785)
Charges to Appropriations (Outflows)								
Health and welfare		9,500		9,500		7,514		1,986
Fund Balance - End of year	\$	8,457	\$	8,457	\$	8,658	\$	201

### Other Supplemental Information Budgetary Comparison Schedule Special Revenue Fund - Grants Year Ended December 31, 2003

	Original		Final				Var	iance with
		Budget		Budget		Actual	Fir	al Budget
Fund Balance - Beginning of year	\$	38,586	\$	38,586	\$	38,586	\$	-
Resources (Inflows)								
Federal sources		20,000		20,000		10,948		(9,052)
Investment income		500		500		210		(290)
Amounts available for appropriation		20,500		20,500		11,158		(9,342)
Charges to Appropriations (Outflows)								
Public safety		5,500		5,500		9,250		(3,750)
Capital outlay		15,000		15,000		2,200		12,800
Residual equity transfer						512		(512)
Total charges to appropriations		20,500		20,500		11,962		8,538
Fund Balance - End of year	\$	38,586	\$	38,586	\$	37,782	\$	(804)

### Other Supplemental Information Budgetary Comparison Schedule Special Revenue Fund - CATA Millage Year Ended December 31, 2003

		Original Budget	Final Budget	Actual	Variance with Final Budget	
Fund Balance - Beginning of year	\$	-	\$ -	\$ -	\$	-
Resources (Inflows) Property taxes		261,800	261,800	259,288		(2,512)
Charges to Appropriations (Outflows) Other		261,800	261,800	259,288		2,512
Fund Balance - End of year	\$	-	\$ 	\$ 	\$	

### Other Supplemental Information Budgetary Comparison Schedule Debt Service Fund - Proctor Drain Year Ended December 31, 2003

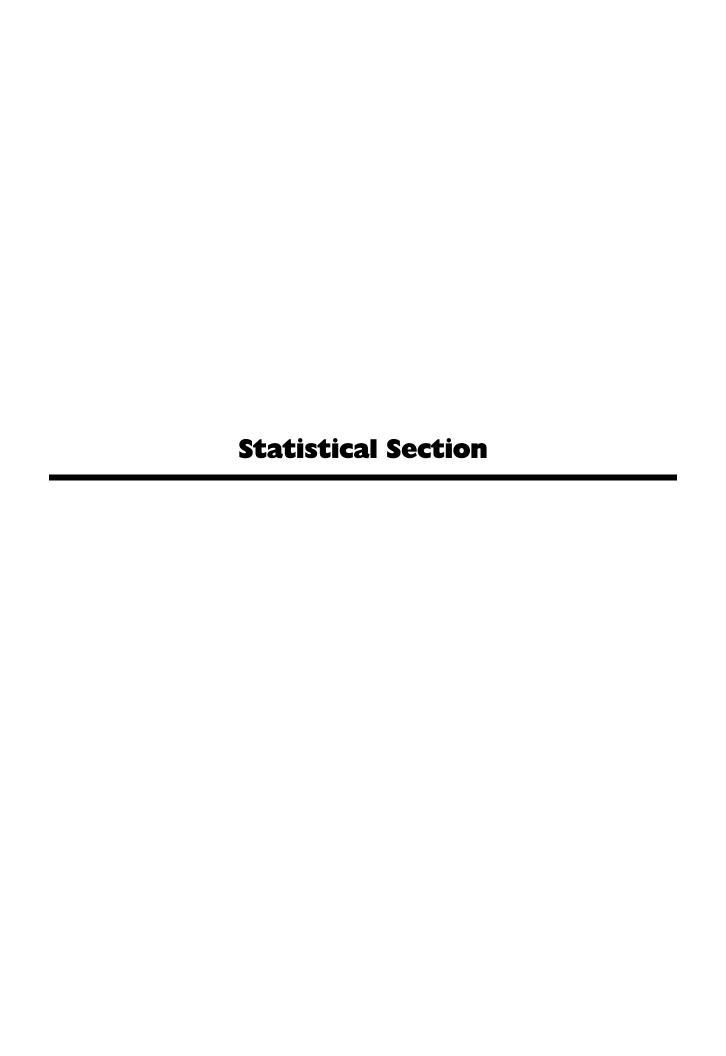
	Original		Final				Var	iance with
		Budget		Budget	Actual		Final Budget	
Fund Balance - Beginning of year	\$	48,221	\$	48,221	\$	48,221	\$	-
Resources (Inflows)								
Special assessments		20,000		20,000		-		(20,000)
Investment income		3,000		3,000		1,241		(1,759)
Transfers from other funds		50,000		50,000		73,680		23,680
Amounts available for appropriation		73,000		73,000		74,921		1,921
Charges to Appropriations (Outflows)								
Debt service		141,480		141,480		141,479		<u> </u>
Fund Balance - End of year	\$	(20,259)	\$	(20,259)	\$	(18,337)	\$	1,922

### Other Supplemental Information Budgetary Comparison Schedule Debt Service Fund - Public Safety Buildings Year Ended December 31, 2003

		Original Budget		Final Budget	Actual		Variance with Final Budget	
Fund Balance - Beginning of year	\$	58,555	\$	58,555	\$	58,555	\$	-
Resources (Inflows) Property taxes Investment income		203,300		203,310 3,000		200,590 359		(2,720) (2,641)
Amounts available for appropriation		206,300		206,310		200,949		(5,361)
Charges to Appropriations (Outflows)  Debt service		226,750	-	226,760		226,756		4
Fund Balance - End of year	<u>\$</u>	38,105	\$	38,105	\$	32,748	\$	(5,357)

### Other Supplemental Information Budgetary Comparison Schedule Debt Service Fund - Central Park Drive Year Ended December 31, 2003

	Original Budget	 Final Budget		Actual	 riance with
Fund Balance - Beginning of year	\$ 88,942	\$ 88,942	\$	88,942	\$ -
Resources (Inflows) Special assessments Investment income	 160,000 20,500	160,005 20,500		142,836 13,945	 (17,169) (6,555)
Amounts available for appropriation	180,500	180,505		156,781	(23,724)
Charges to Appropriations (Outflows)  Debt service	 176,900	176,905		177,165	(260)
Fund Balance - End of year	\$ 92,542	\$ 92,542	\$	68,558	\$ (23,984)



# General Governmental Expenditures by Function Last Ten Fiscal Years

F: 137	_	General		Public		Public		Health and		Recreation				Debt				
Fiscal Year	G	overnment		Safety		Works		Welfare	ar	nd Cultural		Legislative		Service		Other	-	Total
1004	<b>.</b>	2 ( ) ( 0 ( 0	Φ.	F (22 000	<b>.</b>	414.552	<b>.</b>	47,000	<b>.</b>	422.574	<b>.</b>	120.740	Φ.	1.770.017	Φ.	441.740	<b>.</b>	11 275 410
1994	\$	2,616,960	\$	5,633,909	Þ	414,553	\$	46,009	\$	422,564	Ф	,	\$	1,668,916	\$	441,768	\$	11,375,419
1995		2,712,592		5,624,420		281,77 <del>4</del>		51, <del>4</del> 71		397,209		141,078		862,132		616,033		10,686,709
1996		3,100,773		6,452,111		137,046		43,873		429,850		169,406		749,304		770,924		11,853,287
1997		3,107,859		6,347,979		122,578		47,330		463,015		138,856		715,112		1,014,127		11,956,856
1998		3,198,109		6,743,720		492,795		45,261		540,570		132,024		664,458		301,106		12,118,043
1999		3,226,751		7,789,236		338,007		43,733		859,045		256,861		704,539		118,709		13,336,881
2000		3,403,248		7,802,896		499,850		49,913		1,084,064		184,495		640,048		465,336		14,129,850
2001		3,592,988		8,391,295		756,994		61,931		1,177,025		257,254		776,470		1,658,883		16,672,840
2002		3,951,472		8,596,661		278,634		70,165		1,285,942		115,320		710,654		850,322		15,859,170
2003		3,893,610		8,870,662		1,125,744		57,580		1,362,731		193,245		675,692		2,378,400		18,557,664

<sup>&</sup>lt;sup>1</sup> Includes general, special revenue, and debt service funds.

### General Governmental Revenue by Source <sup>2</sup> Last Ten Fiscal Years

	Property		Licenses		Inter-	С	harges for	In	vestment		Special	F	ranchise		
Fiscal Year	 Taxes	a	nd Permits	Go	overnmental		Services		Income	As	ssessments		Fees	 Other	 Total
1994	\$ 6,150,436	\$	276,873	\$	2,626,085	\$	954,225	\$	359,514	\$	236,272	\$	-	\$ 389,060	\$ 10,992,465
1995	6,090,969		351,874		2,664,985		1,032,973		422,941		163,088		205,835	436,762	11,369,427
1996	6,318,108		306,939		3,029,641		1,233,792		497,138		307,381		234,154	332,650	12,259,803
1997	6,607,484		272,046		2,969,936		1,294,503		447,849		225,920		237,430	296,384	12,351,552
1998	6,873,159		296,251		3,062,222		1,270,199		600,988		332,573		259,912	569,385	13,264,689
1999	7,394,030		268,744		3,316,173		1,362,319		323,034		278,950		273,217	344,557	13,561,024
2000	8,025,973		414,681		3,632,689		1,480,864		875,153		207,634		302,507	401,455	15,340,956
2001	9,045,602		415,028		4,004,877		1,514,608		779,975		455,276		321,103	486,332	17,022,801
2002	9,660,106		309,987		3,682,036		1,729,494		565,324		345,294		330,089	570,072	17,192,402
2003	10,373,270		302,947		3,789,592		1,909,142		234,584		324,974		352,548	518,989	17,806,046

<sup>&</sup>lt;sup>2</sup> Includes general, special revenue, and debt service funds.

# Property Tax Data Property Tax Levies and Collections Last Ten Fiscal Years

Tax Year	 Total Levy	 Current Collections	Percent Collected	elinquent ollections	 Total Collections	Percent of Levy	Delinquent Taxes	Percent of Levy
1993	\$ 5,701,510	\$ 5,652,654	99.15	\$ 5,139	\$ 5,657,793	99.24	N/A	N/A
1994	5,743,507	5,713,481	99.48	456	5,713,937	99.49	N/A	N/A
1995	5,940,410	5,891,435	99.18	2,410	5,893,845	99.22	N/A	N/A
1996	6,211,783	6,172,856	99.37	8,467	6,181,323	99.51	22,870	0.003
1997	6,475,387	6,183,950	95.50	26,427	6,210,377	95.91	265,000	4.090
1998	7,434,633	7,046,534	94.78	24,204	7,070,738	95.11	368,155	4.952
1999	8,521,504	8,107,682	95.14	19,654	8,127,336	95.37	413,822	4.856
2000	9,081,805	8,652,432	95.27	25,526	8,677,958	95.55	429,373	4.728
2001	9,168,434	8,776,345	95.72	36,694	8,813,039	96.12	392,089	4.277
2002	9,729,776	9,250,870	95.08	42,639	9,293,509	95.52	478,906	4.922

Note: Tax year falls one year prior to the fiscal year in which the taxes are budgeted. For example, the 2002 taxes become revenue of the fiscal year ended December 31, 2003.

# Property Tax Data Property Values and Millage Rates Last Ten Fiscal Years

		Property Val	ues	(in Thousan	ds) **	** Millage Rates									
								Ingham Intermediate	Lansing						
	I	Estimated										School	Community		
		Actual		Taxable							East	District	College		
Tax Year		Value	\	√alue ***	Ratio	Township	County	Okemos	Haslett	Williamston	Lansing	(IISD)	(LCC)		
1994	\$	1,680,952	\$	840,476	0.50	6.6533	8.9130	11.6000	13.6300	11.3000	11.5000	6.1977	3.1880		
1995		1,728,321		864,161	0.50	6.6533	8.8928	11.6000	13.6300	11.3000	11.8900	6.1977	2.9355		
1996		1,843,938		892,852	0.48	6.6533	8.7623	11.6000	13.6300	13.3000	11.8900	6.9177	2.9355		
1997		1,931,053		933,666	0.48	6.6533	8.7623	11.6000	13.6300	13.3000	12.2871	6.1977	2.9355		
1998		2,092,501		988,110	0.47	6.5533	10.1883	14.8000	15.8150	15.6500	14.5950	6.1977	2.9355		
1999		2,446,634		1,051,345	0.43	6.5533	10.1438	11.6000	14.4800	13.3000	12.5080	6.1618	2.9223		
2000		2,617,026		1,121,965	0.43	7.3329	10.4177	11.5985	14.4688	13.3000	15.4349	6.1354	2.9106		
2001		2,833,688		1,247,541	0.44	7.2856	10.4348	12.0984	15.8656	13.3000	15.4205	6.1042	3.8926		
2002		3,101,301		1,329,045	0.43	7.3317	11.6815	12.1966	15.1546	13.3000	15.3491	6.0738	3.8733		
2003		3,330,818		1,390,845	0.42	7.2602	12.2489	12.0051	14.1440	12.3000	14.2285	6.0553	3.8544		

<sup>\*</sup> Millage rates are shown at homestead rates. Nonhomestead rates are an additional 18 mills.

<sup>\*\*</sup> Property values include Act 198 abated properties, stated at 50 percent of assessed value.

<sup>\*\*\*</sup> Taxable values prior to 1995 were assessed at 50 percent of true cash value. Beginning with the 1995 assessments, the taxable value is limited by the lesser of: inflation, growth in true cash value, or 5 percent.

# Principal Taxpayers December 31, 2003

				Percent
			2002	of Total
			Taxable	Taxable
#	Principal Taxpayer	Type of Business	Value	Value
1	Eyde	Commercial developer	\$ 36,915,621	2.65
2	Meridian Mall LTD	Retail	22,721,413	1.63
3	Consumers Energy	Utility	17,276,454	1.24
4	United Dominion Realty Trust	Real Estate	14,668,783	1.05
5	Sparrow Development, Inc.	Healthcare	13,162,050	0.95
6	Dayton Hudson Corporation	Retail	8,004,930	0.58
7	Meijer, Inc.	Retail	6,562,742	0.47
8	AIMCO	Apartments	5,384,976	0.39
9	Alltel	Communications	4,623,500	0.33
10	Home Depot USA Inc.	Retail	4,453,715	0.32

### Special Assessment Billings and Collections December 31, 2003

Fiscal Year	As	rent Special sessment Illment Due	As	rent Special ssessment Collection	Ratio of Collections to Amount Due
1994	\$	213,559	\$	239,097	111.9
1995		245,155		163,223	66.6
1996		241,855		307,381	127.1
1997		235,695		325,920	95.9
1998		222,274		332,573	149.6
1999		317,150		365,756	115.3
2000		292,313		284,767	97.4
2001		320,109		440,762	137.7
2002		260,897		303,592	116.4
2003		271,863		342,243	125.9

### Computation of Legal Debt Margin December 31, 2003

Taxable value subject to property tax	<u>\$</u>	1,390,844,599
Legal debt margin - 10%	\$	139,084,460
Debt applicable to limitation:		
Total General Long-Term Debt Account Group		3,356,181
Less special assessment debt		(160,000)
Less contractual adjustments		(1,265,763)
Less employee compensated absences	_	(635,418)
Total debt applicable to limitation		1,295,000
Legal debt margin	\$	137,789,460

## **Computation of Direct and Overlapping Debt**

			Percent		Amount
		Debt	<b>Applicable</b>		Applicable
		Outstanding	to Township	1	to Township
Direct - Meridian Township	\$	3,555,372	100.00	\$	3,555,372
Overlapping:					
East Lansing-Meridian Water and					
Sewer Authority		700,000	61.51		430,570
East Lansing Schools		84,557,893	15.95		13,486,984
Haslett Schools		70,532,949	73.11		51,566,639
Okemos Schools		49,108,000	88.87		43,642,280
Williamston Schools		32,597,876	9.33		3,041,382
Ingham County		38,539,821	21.42		8,255,230
Ingham Intermediate School District		855,000	18.31		156,551
Lansing Community College		61,755,000	15.40		9,510,270
Total overlapping	_	338,646,539			130,089,905
Total	\$	342,201,911		\$	133,645,277

# Ratio of Debt to Taxable Value and Debt Per Capita December 31, 2003

									Ratio of		
		General	ı	Less Debt			-	Taxable	Net Debt		
	L	ong-Term		Service				Value	to Taxable		Net Debt
		Debt *		Fund	_ N	let Debt	(TI	nousands)	Value (%)	Population	Per Capita
1994	\$	2,983,938	\$	2,505,000	\$	478,938	\$	840,476	0.06	35,644	13
1995		2,789,195		2,395,000		394,195		864,161	0.05	35,644	- 11
1996		2,602,252		2,285,000		317,252		892,852	0.04	35,644	9
1997		2,398,482		2,175,000		223,482		933,666	0.02	35,644	6
1998		2,247,812		2,070,000		177,812		988,110	0.02	35,644	5
1999		2,080,411		1,945,000		135,411		1,051,345	0.01	35,644	4
2000		1,885,994		1,775,000		110,994		1,121,965	0.01	39,116	3
2001		2,463,851		1,610,000		853,851		1,247,541	0.07	39,116	22
2002		2,237,201		1,450,000		787,201		1,329,045	0.06	39,125	20
2003		2,560,763		1,295,000		,265,763		1,390,845	0.09	39,116	32

### **Ratio of Governmental Fund Debt Service to Total Expenditures**

								Ratio of	
							Total	Debt	
					Debt	Go	overnmental	Service to	
	F	Principal	 Interest		Service	E	(penditures	Expenditures	
1994	\$	185,000	\$ 145,920	\$	330,920	\$	12,210,998	2.71	
1995		167,911	150,774		318,685		11,292,087	2.82	
1996		215,030	143,525		358,555		11,867,963	3.02	
1997		203,779	127,629		331,408		11,994,929	2.76	
1998		145,661	118,832		264,493		12,118,043	2.19	
1999		158,368	59,522		217,890		13,336,881	1.63	
2000		156,824	48,343		205,167		14,129,850	1.45	
2001		264,804	68,347		333,151		16,672,840	2.00	
2002		226,650	100,210		326,860		15,859,170	2.06	
2003		226,797	113,016		339,813		18,557,664	1.83	

<sup>\*</sup> General long-term debt includes all general obligation bonds and contracts, but excludes special assessment bonds, debt payable from enterprise revenue, and employee compensation absences.

### Revenue Bond Coverage December 31, 2003

					Net Revenue			Debt S					
Fiscal Year	Gross Revenue (1)		Operating Expenses (2)		Available for Debt Service		Principal		Interest		Total		Coverage
1994	\$	5,167,488	\$	3,728,238	\$	1,439,250	\$	410,000	\$	103,648	\$	513,648	2.80
1995		5,374,396		4,027,167		1,347,229		445,000		91,348		536,348	2.51
1996		5,507,206		4,614,980		892,226		445,000		76,440		521,440	1.71
1997		5,375,124		4,268,839		1,106,285		480,000		59,160		539,160	2.05
1998		5,814,661		4,843,668		970,993		515,000		49,375		564,375	1.72
1999		6,102,035		4,689,035		1,413,000		490,000		39,885		529,885	1.37
2000		5,747,452		5,092,587		654,865		-		-		_	N/A
2001		6,106,902		5,636,174		470,728		-		-		_	N/A
2002		7,264,105		5,738,700		1,525,405		_		_		_	N/A
2003		7,353,143		5,772,265		1,580,878		-		-		-	N/A

<sup>(1)</sup> Total enterprise funds revenue including interest.

<sup>(2)</sup> Total enterprise funds operating expenses exclusive of depreciation.

<sup>(3)</sup> Includes principal and interest of revenue bonds only.

### Miscellaneous Statistics Construction and Property Values December 31, 2003

	Buildi	Building Permits			Property Values (Taxable Value) (in Thousands)						
		Estimated				Ą	gricultural,		Total		
	Number		Value (in			Co	ommercial,		Taxable		
	of Permits	Thousands)		Residential		an	d Industrial	Value			
1994	946	\$	43,874,482	\$	595,848	\$	244,628	\$	840,476		
1995	907		58,406,782		617,485		246,676		864,161		
1996	952		49,610,454		644,820		248,032		892,852		
1997	980		42,913,765		679,758		253,908		933,666		
1998	1,111		47,396,093		667,083		321,027		988,110		
1999	989		40,562,658		799,776		251,569		1,051,345		
2000	976		64,074,927		846,199		318,233		1,164,432		
2001	940		64,320,040		902,611		344,920		1,247,531		
2002	1,032		54,981,478		964,273		364,772		1,329,045		
2003	1009		44,530,553		1,011,493		379,352		1,390,845		

### **Demographic Statistics**

	Federal Census Year							
	2000			1990		1980		1970
Population Per-capita income	\$	39,125 32,190	\$	35,644 16,679	\$	28,735 10,747	\$	23,827 4,362
Median age	•	35.4	,	32.3	,	28.1	,	26.1
Education level, in years of schooling: Percentage of persons over 25 years of age								
with high school or higher education Percentage of persons over 25 years of age		95.6%		93.1%		89.0%		79.3%
with a bachelors degree or higher education		59.9%		52.9%		47.1%		N/A
School enrollment K-I2		7,280		6,514		5,173		5,375
Unemployment rate		1.8%		3.1%		6.2%		5.7%

# Miscellaneous Statistics (Continued) Other Statistics December 31, 2003

Date of Township formation	1842	
Date of Charter Township adoption	1959	
Area in square miles	32	
Number of employees	187	
Police protection:		
Number of stations	I	
Number of police personnel	52	
Number of physical arrests	1,561	
Number of traffic and parking violations	7,654	
Fire protection:		
Fire coverage is provided through:		
Number of stations	3	
Number of fire personnel	42	
Number of ambulance calls answered	2,513	
Number of fire calls answered	1,034	
Water and sewage system:		
Miles of water mains	151	
Number of water customers	12,500	
Annual water consumption	1,419	million gallons
Miles of sanitary sewer lines	130	
Number of sewer customers	12,500	

**Report to the Township Board** 

**December 31, 2003** 



**Report to the Township Board** 

**December 31, 2003** 



#### Plante & Moran, PLLC



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To the Township Board Charter Township of Meridian Ingham County, Michigan

We recently completed our audit of the December 31, 2003 financial statements of the Charter Township of Meridian, Ingham County, Michigan. In addition to our report on the financial statements, we would like to present the matters outlined in this report as recommendations for enhancements to the existing internal controls and efficiency of your Organization. These recommendations and informational comments are presented as outlined below:

TITLE	PAGE
Recommendations	
Performance Deposits Payable	2
Tax Allocation	2
Utility Billing Revenue and Receivables	2
General Ledger Budget	3

This report is intended solely for the information and use of the Township Board, management, and others within the Township.

We are grateful for the opportunity to be of service to the Charter Township of Meridian. Should you have any questions regarding the implementations of these comments, please do not hesitate to call.

Plante & Moran, PLLC

April 30, 2004



# Charter Township of Meridian Ingham County, Michigan Recommendations December 31, 2003

#### **Performance Deposits Payable**

The Township records payments received as performance guarantees in the general ledger as performance deposits payable. This account has not been reconciled on a regular basis and a significant adjustment was required at year end. We recommend that the Township follow up with each department and legal counsel to determine if the constituents initiating the projects are still eligible to receive a performance deposit refund.

#### **Tax Allocation**

As a result of testing property tax collections, we determined that some taxes were misallocated to the Land Preservation Millage Fund at December 31, 2003. It was discovered that the difference was due to a software error in December 2002. The tax collection system was originally coded so that tax payments for a particular governmental agency were incorrectly recorded as Land Preservation Millage. Although this error was corrected in early January 2003, the collections from December 2002 were not adjusted until audit time. The tax collection system should be periodically reviewed, especially before each tax collection period, to ensure that each levy is being recorded in the appropriate account.

### **Utility Billing Revenue and Receivables**

The water gallons purchased during 2003 appeared unexpectedly high in relation to the 2003 water gallons billed. Often times this is a result of a water loss somewhere in the system (calculated at 8% for 2003). As discussed with and agreed to by management, a process will be created whereas an on-going analysis will occur between the Engineering Department, Water Distribution and Maintenance Division, and the Finance Department in efforts to identify variances.

As an additional control over the utility billing process, the utility billing receivable accounts should be reconciled to the general ledger at least quarterly to ensure that the Township is collecting the proper amounts that were billed.



# Charter Township of Meridian Ingham County, Michigan Recommendations December 31, 2003

#### **General Ledger Budget**

We obtained the 2003 original and final budgets as approved by the Township Board and noticed certain Board approved functional line items within the General Fund and Special Revenue Funds that differed from the numbers that were reported in the electronic general ledger at year end. These differences were not material; however, in order for the budget to be utilized as a tool to the fullest extent by all of the departments, the approved budgets need to be accurately reflected within the general ledger.

